Results for the 41th business period (Fiscal Year Ending March 31, 2025)



May 15, 2025
TECHMATRIX CORPORATION (code: 3762)





- 1. Business Highlights for Fiscal Year ending March31,2025 (Consolidated)
- 2. Forecast for Fiscal Year ending March31, 2026
- 3. Revision of the Medium-Term Management Plan
- 4. Medium-Term Management Plan Review "Creating Customer Value in the New Era"
- 5. Topics of Business activities





1.Business Highlights for Fiscal Year ending March31,2025 (Consolidated)



Business Highlights for FY2024 (Consolidated)



Key KPIs (Consolidated)

Revenue

+21.7% YoY

¥64,882 m

Stock type sales (Recurring revenue) ratio

74.5% **TECHMATRIX** and **PSP**

Operating profit

+14.0% YoY

¥6,668 m

Consecutive increase in revenue

> 23years in a row March 2025

Orders

+21.1% YoY

¥82,866 m

Patients who stored medical images in **NOBORI**

59.60 m

Backlog

+28.6%

YoY

¥88,155 m

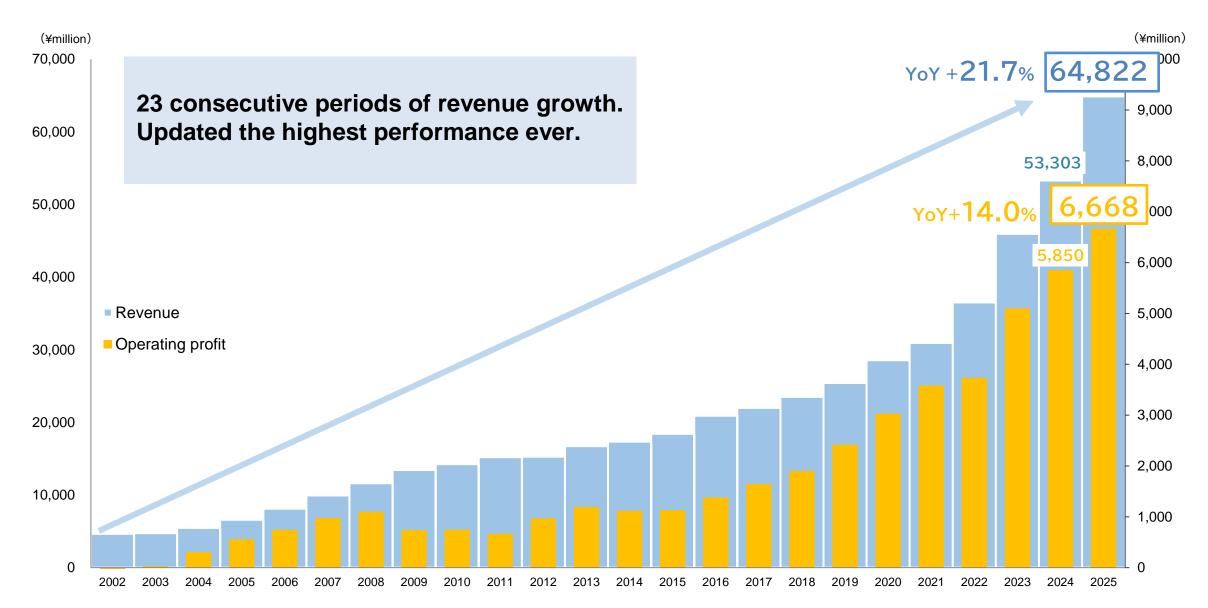
Inspections stored in NOBORI

396.2 m



Performance trends (Consolidated)







Special factors



(2Q) Information Infrastructure

Temporary demand from one-time factors

Temporary demand from large one-time deals (Next-Generation Firewall and Storage).

Revenue: +1,734 million yen

Operating profit: +201 million yen

2 Information Infrastructure (3Q-4Q)

Acquisition of shares in Firmus

Recorded expenses and profit/loss for the period in connection with the acquisition of Firmus shares.

Cost related to share acquisition (One-time cost)

▲191 million yen

Periodical profit/loss (Nov. 2024 to Mar. 2025)

Revenue: +1,030 million yen
Operating profit: +220 million yen

Amortization of intangible fixed assets (Nov. 2024 to Mar. 2025)

▲56 million yen

3 Application Service (4Q)

Impairment of "tsumugino" software asset Although order inquiries in the EdTech Division are increasing, operating profit has fallen short of the business plan due to rising investment costs. As a result, the full book value of the "tsumugino" software asset was impaired.

Impairment of software asset:

▲333 million yen

4 Information Infrastructure / Application Service (3Q)

Changing the valuation of retirement benefit obligation

Change in valuation of retirement benefit obligations due to change in work regulations (extension of retirement age).

Return of retirement benefit expense:

+173 million yen





[*After excluding special factors]

(¥million)

| | FY2023 | FY2024 | FY2024 | Yo | Υ |
|------------------|---------|---------|---------------------------------|--------|----------|
| | Actual | Actual | After excluding special factors | Change | Change % |
| Revenue | 53,303 | 64,882 | 62,117 | +8,814 | +16.5% |
| Operating profit | 5,850 | 6,668 | 6,653 | +803 | +13.7% |
| Profit ratio | (11.0%) | (10.3%) | (10.7%) | | (▲0.3P) |



Business Highlights for FY2024 (Consolidated)



(¥million)

| | | | FY2023 | | | FY2024 | | Yo | Υ |
|----------------|---------------------------|---------|---------------------------|------------------|---------|---------------------------|------------------|---------|-------------|
| | | Results | Com- position ratio | Profit margin | Results | Com- position ratio | Profit margin | change | Change % |
| Revenue | | 53,303 | 100.0% | | 64,882 | 100.0% | | +11,578 | +21.7% |
| | formation frastructure | 35,005 | 65.7% | | 45,585 | 70.3% | | +10,579 | +30.2% |
| • | pplication ervice | 8,205 | 15.4% | | 9,177 | 14.1% | | +972 | +11.8% |
| | ledical ystem | 10,092 | 18.9% | | 10,119 | 15.6% | | +26 | +0.3% |
| Operating prof | it | 5,850 | 100.0% | 11.0% | 6,668 | 100.0% | 10.3% | +818 | +14.0% |
| | formation frastructure | 3,973 | 67.9% | 11.4% | 5,273 | 79.1% | 11.6% | +1,300 | +32.7% |
| | pplication ervice | 317 | 5.4% | 3.9% | 141 | 2.1% | 1.5% | △175 | △55.4% |
| _ | edical ystem | 1,559 | 26.7% | 15.5% | 1,253 | 18.8% | 12.4% | △306 | △19.7% |



Business Highlights for FY2024 (Consolidated)



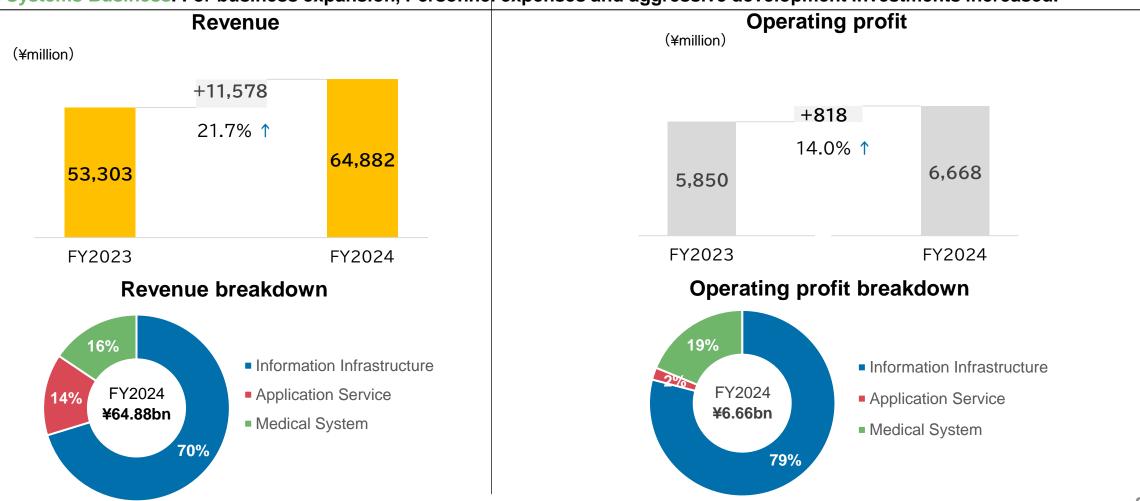
Information Infrastructure Business: Demand for cloud-based security products continued to drive overall performance.

Application Service Business: Progress in the shift to stock business contributed to performance, with double-digit revenue growth YoY

in the CRM, SE, BS, and EdTech fields. Operating income decreased due to impairment loss in EdTech

business.

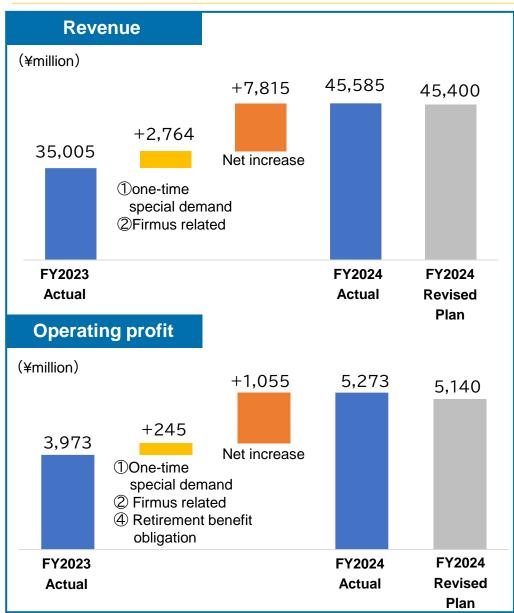
Medical Systems Business: For business expansion, Personnel expenses and aggressive development investments increased.





Business Highlights for FY2024 by Segment (Consolidated) Information Infrastructure Business





The highest consolidated Revenue and Operating profit.

YoY

Revenue

- (+) Recorded Next-Generation Firewall product. (On-premise-based ¥1bn 2Q)
- (+) Strage product was recorded by CROSS HEAD, a consolidated subsidiary. (On-premise-based ¥0.7bn 2Q)
- (+) Increasing demands for cloud-based security products (subscription-based).
- +) Strong demand for Next-Generation Mail security solutions.
- +) Accumulation of multi-year subscriptions.
- (+) Firmus' pereodical Revenue. (Nov. 2024 to Mar. 2025)

Operating profit

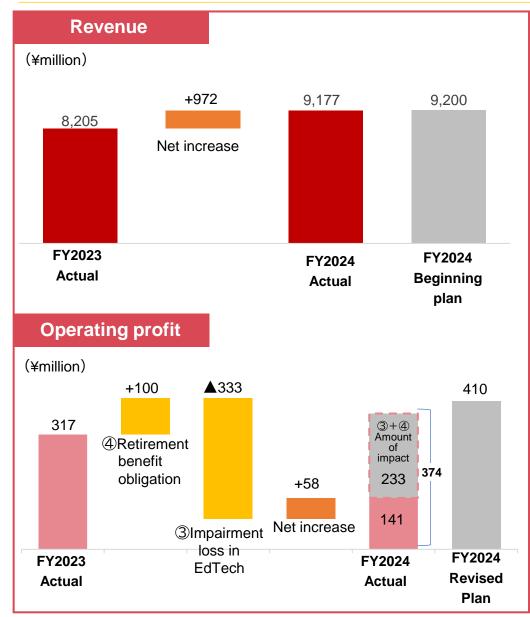
- (+) Return of retirement benefit expense
- (+) Thoroughly conducted sales activities with profitability in mind.
- () Firmus related. (Nov.2024 to Mar.2025)



Business Highlights for FY2024 by Segment (Consolidated)



Application Service Business



Revenue increased YoY, but operating income decreaed due to impairment loss in EdTech business.

YoY

Revenue

+ 972 million yen + 11.8

- +) Demands on quality testing tools for embedded software were strong. (SE)
- (+) In the CRM field and Software Quality Assurance field, revenue and operating profit increased due to the accumulation of stock-type businesses accelerated by the progress of subscriptions. (CRM, SE)
- (+) Infrastructure-related sales were recorded. (EdTech)

Operating profit

▲ 175 million yen **▲** 55.4

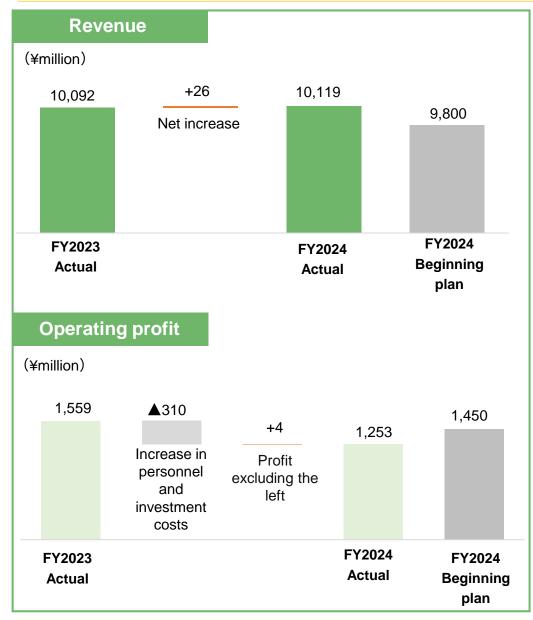
- (+) Return of retirement benefit expense
- () Increased in personnel and SG&A expenses due to business expansion.
- () Failure to accumulate orders(bidding an others) in the BS field.
- () Impairment of software assets. (EdTech)



Business Highlights for FY2024 by Segment (Consolidated)



Medical System Business



Revenue was flat YoY, but operating income decreased due to higher investment costs.

YoY

Revenue

- (+) The business of medical imaging system (PACS) is steady.
- (+) NOBORI, a medical information cloud service and a PHR application, performed well.
- () Gradual shift to cloud computing

Operating profit

▲306 million yen **▲19.7**

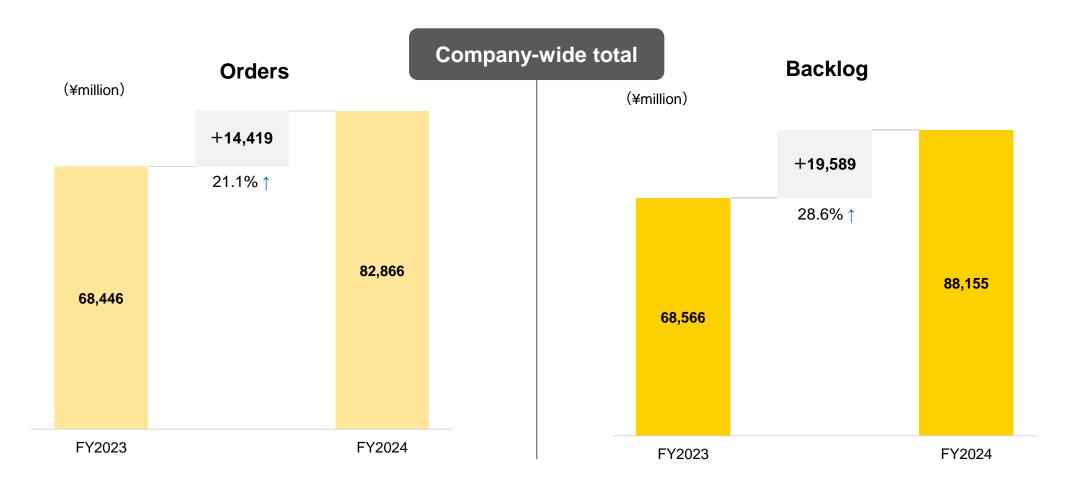
- (+) Special factors such as costs related to unification of treatment systems have been eliminated. (1Q: ¥98million)
- () Increased in SG&A expenses due to aggressive development investment.



Orders and Backlog for FY2024 (Consolidated)



- Orders was strong compared to the last fiscal year.
 Strong backlogs, in particular, Information Infrastructure business.
- Information Infrastructure, Application Service, and Medical System businesses all orders steadily increased. Firmus: Orders 971million yen, Backlog 1,797million yen.



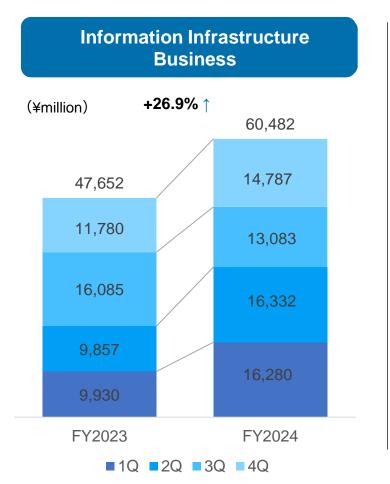


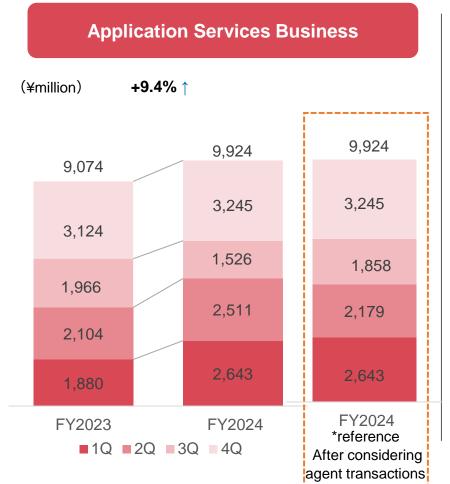
Orders by Segment for FY2024 (Consolidated)



- Information Infrastructure Business: Increased demands for cloud-based security products (new / renewal) and increase in large renewal projects of 500million yen or more due to contract renewal timing. Firmus: Orders 971million yen.

 • Application Service Business: Strong performance mainly in the CRM field and Software quality assurance field.
- Medical System Business: Orders for medical image management systems (PACS) were steady and exceeded the plan.









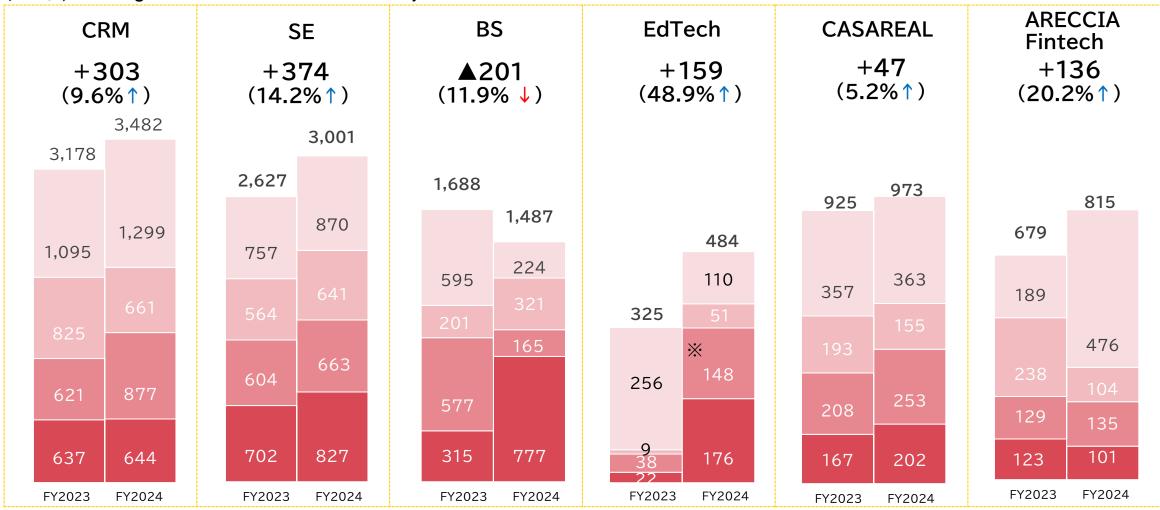
Orders for FY2024 by Field (Consolidated)

Application Service Business



(¥million) ※ Figures before consolidation adjustments between divisions





Division name abbreviation

CRM: Contact center / Call center,

SE: Software quality assurance

BS: Business solution EdTech: Education EdTech2024 2Q orders adjustment factor:

:when orders are recorded⇒Record orders including agent transactions when revenue are recorded⇒Record only the net amount as revenue, and eliminate agent transactions

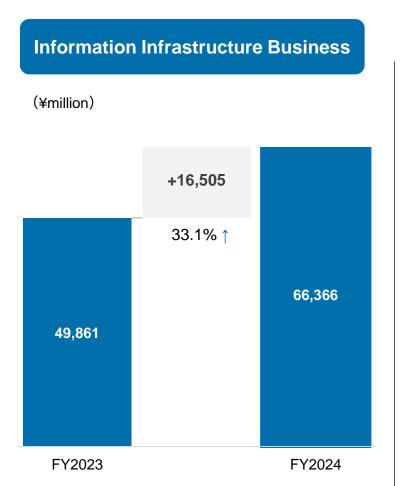
Due to the above, eliminated 331 orders (480⇒148)

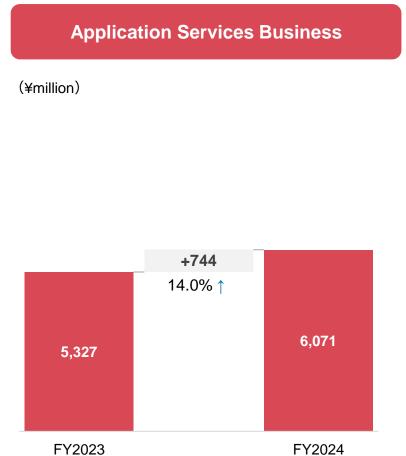


Backlog by Segment for FY2024 (Consolidated)



• In increasing tendency due to shift to subscription (strengthening stock business).





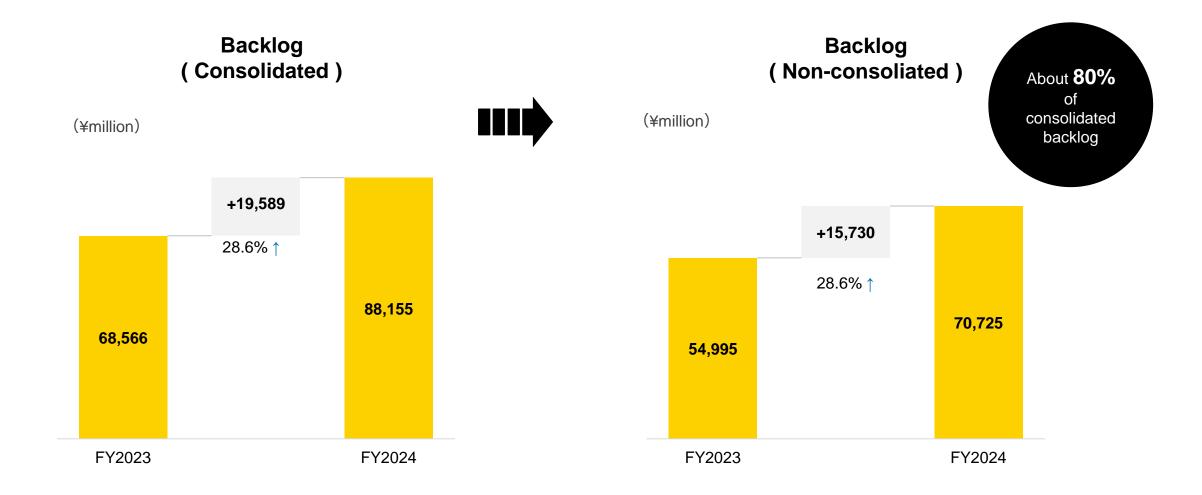




Backlog for FY2024 (Non-Consolidated)



Consolidated and non-consolidated (TechMatrix only) backlogs are as follows.

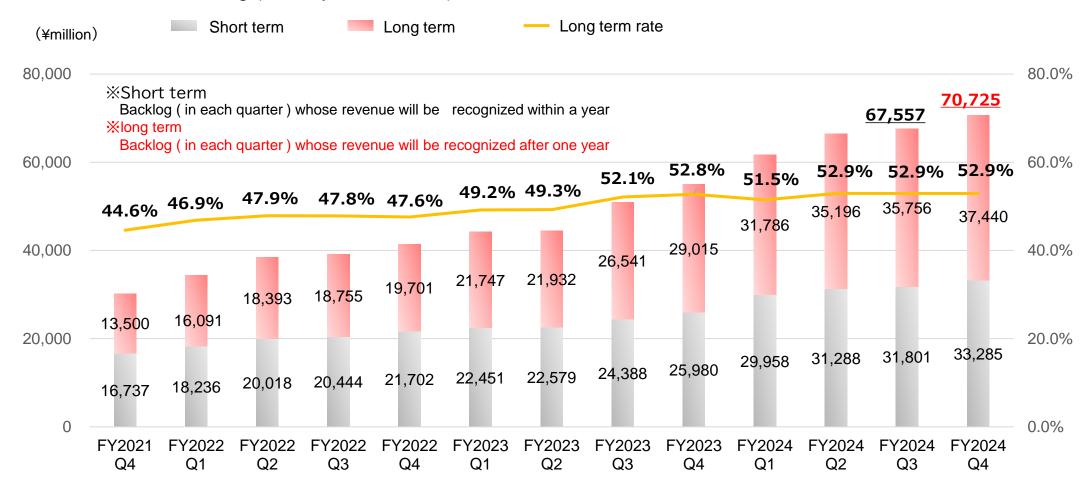




Backlog for FY2024 (Non-Consolidated)



Non-consolidated backlog (or only TechMatrix) are as follows.

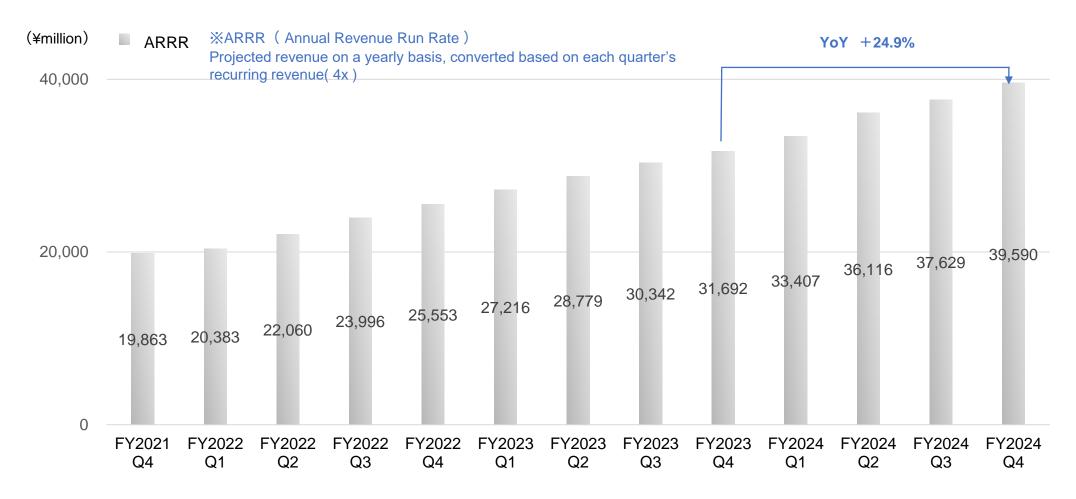




ARRR for FY2024 (Non-Consolidated)



Non-consolidated ARRR (only at TechMatrix) is as follows.



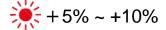


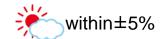
Weather chart by Segment (Based on revenue) for FY2024

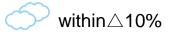


| Information Infrastructure B | usiness | YoY |
|--|---|-------|
| Next-Generation Firewall / SASE / XDR / SOAR (Palo Alto) | Increased revenue for cloud-based security products as a result of the accumulation of medium-sized projects and new ultra-large projects. New demands for medium projects continue to increase. In addition, on-premise-based hardware sales were recorded (2Q). | |
| Next-Generation Mail security(ProofPoint) | Revenue increased YoY due to strong new demand for cloud-based solutions that utilize DMARC to respond to spoofed e-mails. | |
| Antivirus / Intrusion prevention Appliances / Security Information and Event Management(SIEM) / Web security (Trellix, Skyhigh) | Strong orders for Intrusion prevention Appliances and revenue remained at the same level as the previous year. | * |
| Storage products (Dell, Cohesity) | Medium-scale projects were accumulated mainly in the media/entertainment industry. | |
| Load balancers (F5) | Revenue for application delivery / load balancer (BIG-IP) increased as a result of the accumulation of medium-sized projects. | - |
| Personal Authentication Systems & Forensic Products (RSA) | Increased revenue due to increased demand for Forensic Products. | |
| Cyber Hygiene (Tanium) | • Demands for endpoint security solution was strong. We received an order for a new large-scale project in the 4Q. | |
| Security-related operation and monitoring services (TPS) | Revenue for TPS remained steady, which was stimulated by increasing demands for cloud-based security products. | |
| Other security products | Strong demands for Next-generation anti-virus products utilizing AI and Web application vulnerability assessment tool. Revenue increased as a result of the significant accumulation of backlog. | |
| CROSS HEAD & OCH | CROSS HEAD: Revenue increased YoY due to large-scale orders for storage product. OCH: Revenue increased due to strong orders for new UTM products. Exceeded the plan. | ×101/ |











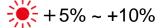


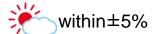
Weather chart by Segment (Based on revenue) for FY2024



| Application Services Bu | siness | YoY |
|----------------------------------|---|--------|
| CRM field | Market environment is favorable. Revenue increased due to the accumulation of stock-type businesses accelerated by the progress of subscriptions. | ****** |
| Software Quality Assurance field | Strong demands for testing tools, especially in the automotive industry. Revenue increased due to the accumulation of stock-type businesses accelerated by the progress of subscriptions. | |
| Business Solution field | Although enterprise sales stagnated, academic and public solutions performed well and maintained the same level as the previous year. | |
| EdTech field | Increased revenue significantly due to deployment to public schools in addition to private schools that offer advanced education and the accumulation of projects. | |
| CASAREAL | Education business including IT training was sluggish. Maintained the same level as the previous year. | |
| ARECCIA Fintech | Maintained the same level as the previous year due to strengthening sales activities through reorganization. ※Financial system-related business was transferred from Business Solution field to ARECCIA Fintech in July 2023. YoY change is calculated based on the assumption that the business was transferred in 3Q of the previous year. | |
| Medical System Busines | SS | YoY |
| PSP | On-premise sales decreased due to the cloud shift but maintained the same level as the previous year due to an increase in cloud sales. New contracts, renewals, and replacements of cloud-based PACS were all steady. | * |
| Ichigo | Maintained stable sales growth for teleradiology and telepathology and exceeded the plan. | |
| A-Line | • Expanded the installation of radiation dose management systems for medical institutions due to the increased willingness of medical institutions to invest in safety management systems for medical radiation. | |











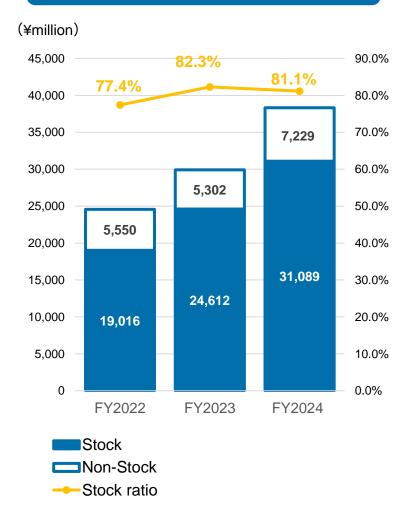




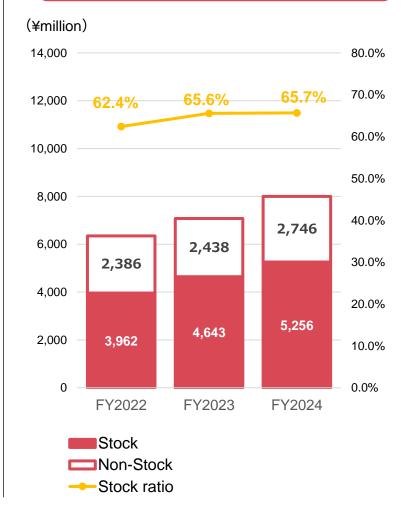
Stock type sales (Recurring Revenue) ratio of TECHMATRIX and PSP TechMutrix



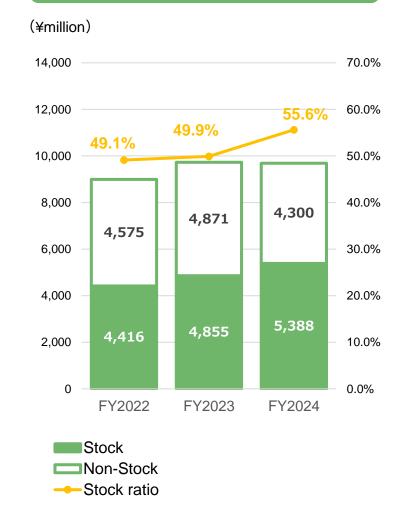
Information Infrastructure **Business**



Application Services Business



Medical System Business





Consolidated Statement of Financial Position



- **1 "Advance payments" included in "Other current assets" and "Advance received" included in "Other current liabilities" were increased as a result of increase in order for subscription-based cloud security services.
- *2 "Goodwill," "intangible assets," and "borrowings" have increased due to the acquisition of Firmus shares.

(¥million)

| | FY2023 | FY2024 | | FY2023 | FY2024 |
|------------------------------------|--------|---------|--|--------|---------|
| Total current assets | 70,462 | 85,446 | Total current liabilities | 51,648 | 67,449 |
| Cash and cash equivalents | 27,265 | 27,325 | Trade and other payables | 2,230 | 2,166 |
| | | | Borrowings | 570 | 510 |
| Trade and other receivables | 6,874 | 7,699 | Other current liabilities (<u>%1</u>) | 48,847 | 64,772 |
| Other current assets (<u>※1</u>) | 36,321 | 50,421 | Total non-current liabilities | 7,064 | 7,995 |
| Total non-current assets | 15,294 | 19,994 | Borrowings(※2) | 100 | 1,750 |
| Property, plant and | 6,117 | 5,987 | Other non-current liabilities | 6,964 | 6,245 |
| equipment | 0,117 | 5,967 | Other non-current liabilities Total liabilities | 27,043 | 29,996 |
| Goodwill(※2) | 171 | 4,092 | Share capital and Capital surplus | 6,065 | 6,097 |
| | | | Treasury shares | △930 | △921 |
| Intangible assets(※2) | 2,420 | 3,255 | Retained earnings | 16,037 | 18,912 |
| | | | Other components of equity | 571 | 118 |
| Other non-current assets | 6,584 | 6,658 | Total equity attributable to owners of parent | 21,744 | 24,207 |
| | | | Non-controlling interests | 5,299 | 5,789 |
| Total assets | 85,756 | 105,441 | Total liabilities and equity | 85,756 | 105,441 |



Changes in Employees



| FY2023 | 1Q | 2Q | 3Q | 4Q |
|----------------------|---------|---------|---------|---------|
| Information | 635 | 636 | 629 | 636 |
| Infrastructure | (+29) | (+25) | (+11) | (+23) |
| Application Services | 377 | 382 | 386 | 387 |
| | (+24) | (+33) | (+31) | (+27) |
| Medical | 419 | 419 | 425 | 426 |
| System | (+4) | (+2) | (+12) | (+12) |
| Corporate (Common) | 53 | 52 | 51 | 53 |
| | (+3) | (±0) | (-5) | (+1) |
| Consolidated total | 1,484 | 1,489 | 1,491 | 1,502 |
| | (+60) | (+60) | (+49) | (+63) |

| FY2024 | 1Q | 2Q | 3Q | 4Q |
|----------------------------|----------|----------|----------|--------|
| Information Infrastructure | 667 | 659 | 759 | 779 |
| | (+32) | (+23) | (+130) | (+143) |
| Application Service | 416 | 421 | 421 | 429 |
| | (+39) | (+39) | (+35) | (+42) |
| Medical | 449 | 457 | 457 | 465 |
| System | (+30) | (+38) | (+32) | (+39) |
| Corporate | 54 | 58 | 62 | 65 |
| (Common) | (+1) | (+6) | (+11) | (+12) |
| Consolidated total | 1,586 | 1,595 | 1,699 | 1,738 |
| | (+102) | (+106) | (+208) | (236) |
| (Firmus Group) | | | (94) | (108) |

| FY2023 | 1Q | 2Q | 3Q | 4Q |
|-------------------------------|----------------|----------------|---------------|---------------|
| Non- Consolidated total | 558 (+27) | 543 (+11) | 541 (-3) | 553 (+9) |

| FY2024 | 1Q | 2Q | 3Q | 4Q |
|-------------------------------|----------------|----------------|----------------|--------------|
| Non- Consolidated total | 588 (+30) | 598 (+55) | 605 (+64) | 619 (+66) |

[※]The number of employees is the number of full-time employees.

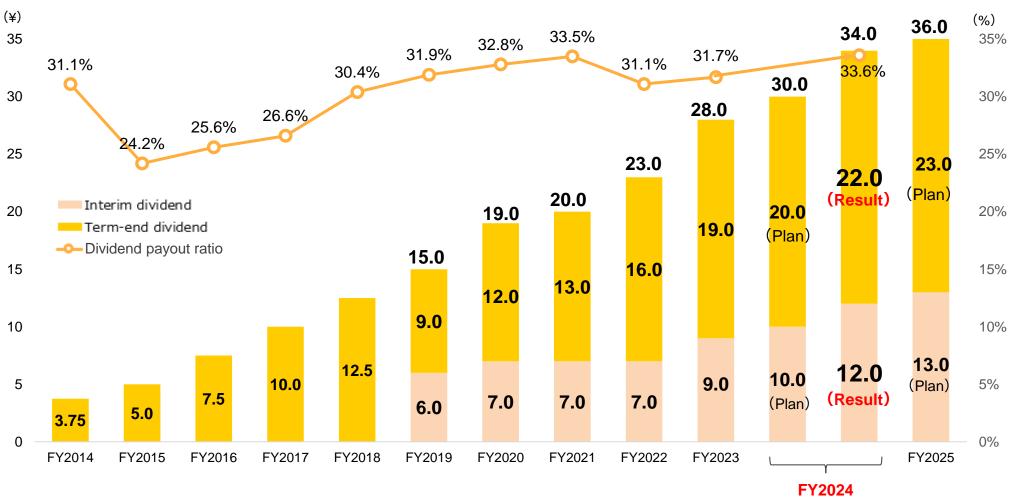
X Figures in parentheses are year-on-year comparisons.



Shareholder Returns Dividend



Anticipating dividend increase for 10th consecutive fiscal years.



**As a result of the 1:2 stock split implemented in Marth 2017 and July 2020, the amount of dividends for prior periods presented assuming that the stock split was implemented.





2. Forecast for Fiscal Year ending March31, 2026



Consolidated Financial Forecast



- ·Consolidated revenue and profits are expected to increase due to the accumulation of order backlogs.
- •Growth in the information infrastructure business is the main driver of growth, covering the increased investment costs of Medical System Business.

(¥million)

| | FY2024 | FY2025 | YoY | , |
|---|---------|----------|--------|-------------|
| | Actual | Forecast | Change | Change % |
| Revenue | 64,882 | 73,000 | +8,118 | +12.5% |
| Operating profit | 6,668 | 7,600 | +932 | +14.0% |
| Profit margin | (10.3%) | (10.4%) | | (+0.1P) |
| Profit before tax | 6,424 | 7,600 | +1,176 | +18.3% |
| Profit attributable to owners of parent | 4,060 | 4,880 | +820 | 20.2% |



Forecast by segment(Consolidated)



(¥million)

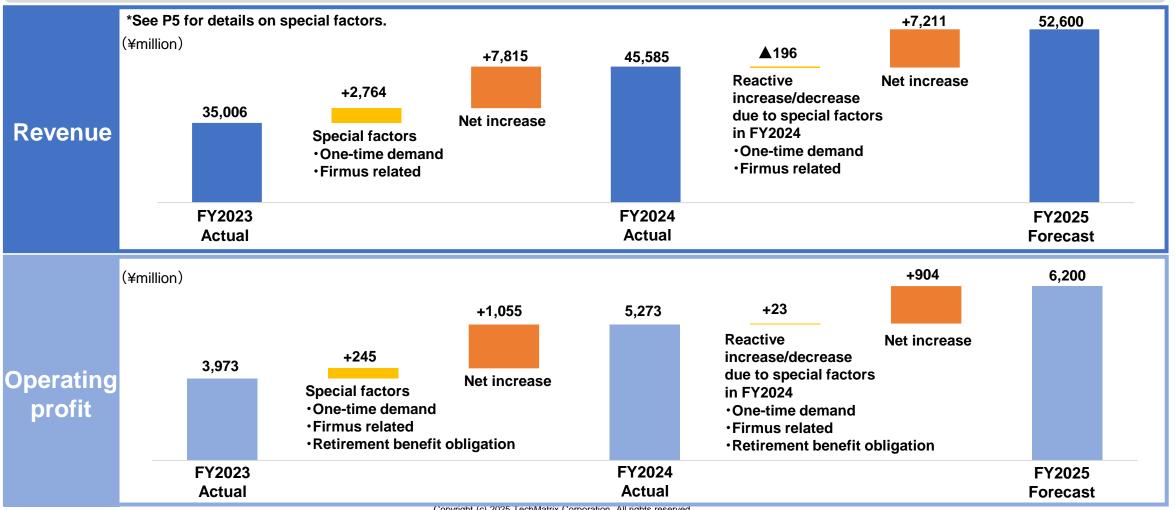
| | FY2024 | FY2025 | YoY | |
|--|------------------|-----------------|---------------|-------------|
| Revenue | Actual | Forecast | Change | Change % |
| Information Infrastructure | 45,585 | 52,600 | +7,015 | +15.4% |
| Application Service | 9,177 | 10,200 | +1,023 | +11.1% |
| Medical System | 10,119 | 10,200 | +81 | +0.8% |
| | | | | |
| | FY2024 | FY2025 | YoY | |
| Operating profit | FY2024 Actual | FY2025 Forecast | YoY Change | Change % |
| Operating profit Information Infrastructure | | | | • |
| | Actual | Forecast | Change | % |



Factors for Revenue and Profit Information Infrastructure Business



- •Revenue and profits are expected to increase in FY2025 due to continued growth in demand for cybersecurity products and services.
- In FY2024, sales increased temporarily due to upselling/cross-selling at the time of renewal of large projects and price negotiations in line with exchange rates.



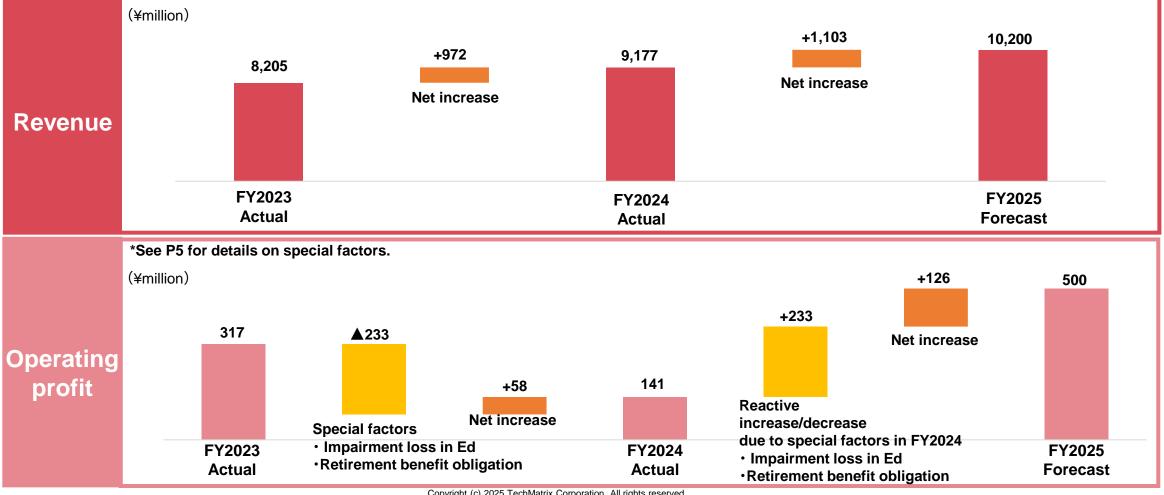


Factors for Revenue and Profit

Application Service Business



- •In FY2025, revenue and profits are expected to increase due to the accumulation of subscription performance.
- •To improve the functionality of the products and strengthen the system in order to make the education business profitable in the future.
- •Revised the original mid-term plan for both revenue and profits due to slowdown in orders in FY2024 in BS business.

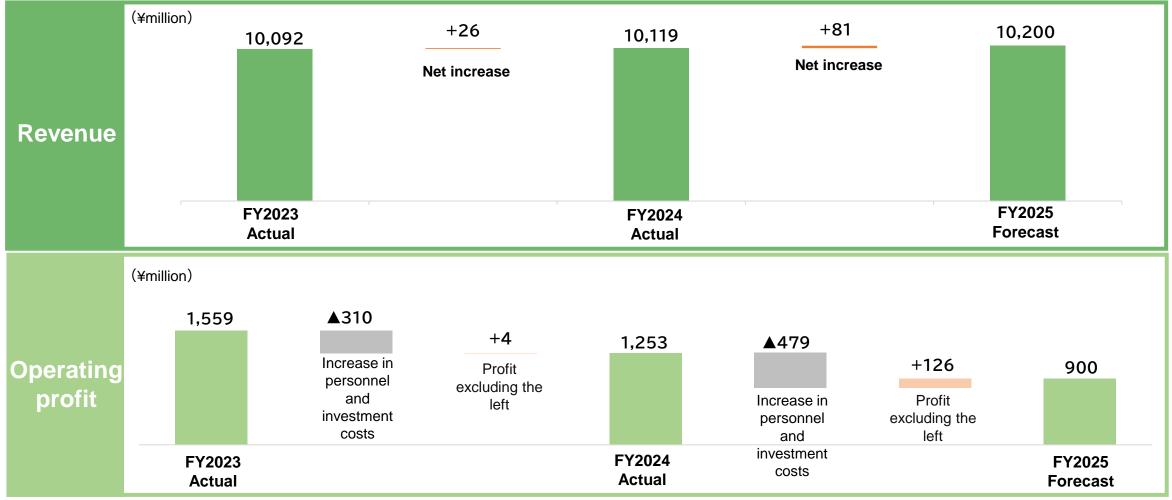




Factors for Revenue and Profit Medical System Business



- •On-premise sales are expected to decrease due to the cloud shift, but sales will be maintained due to an increase in cloud sales.
- •Continue to invest aggressively in order to increase profits from FY2026 onward.





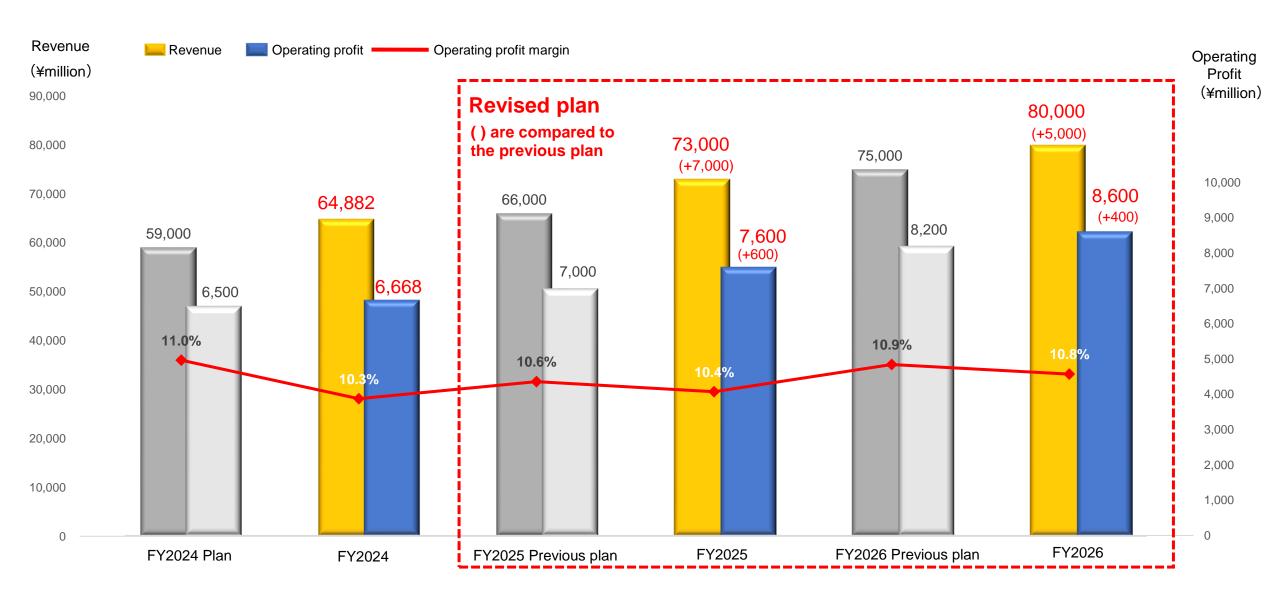


3. Revision of the Medium-Term Management Plan



Forecast (Consolidated) (Total)

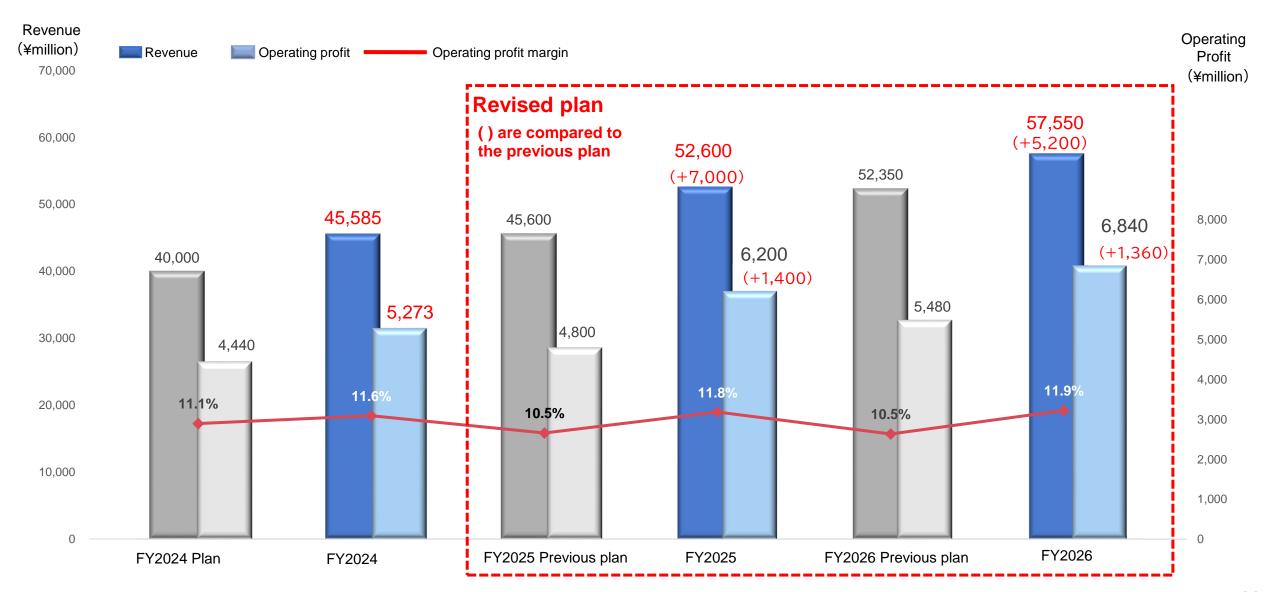






Forecast Information Infrastructure Business

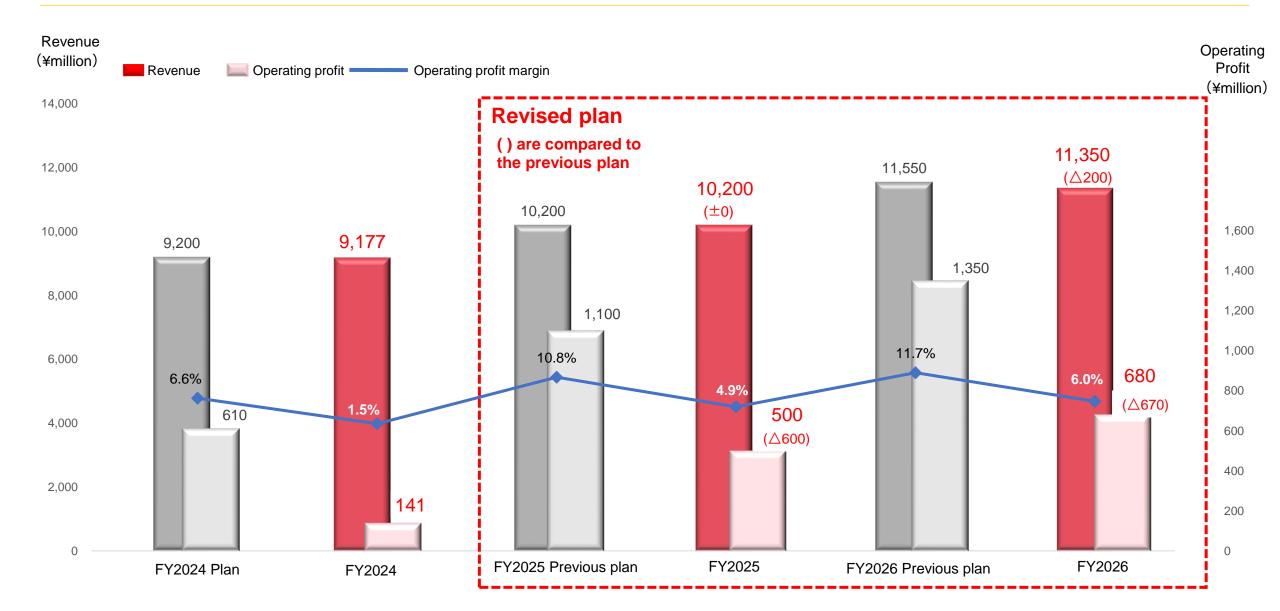






Forecast Application Service Business

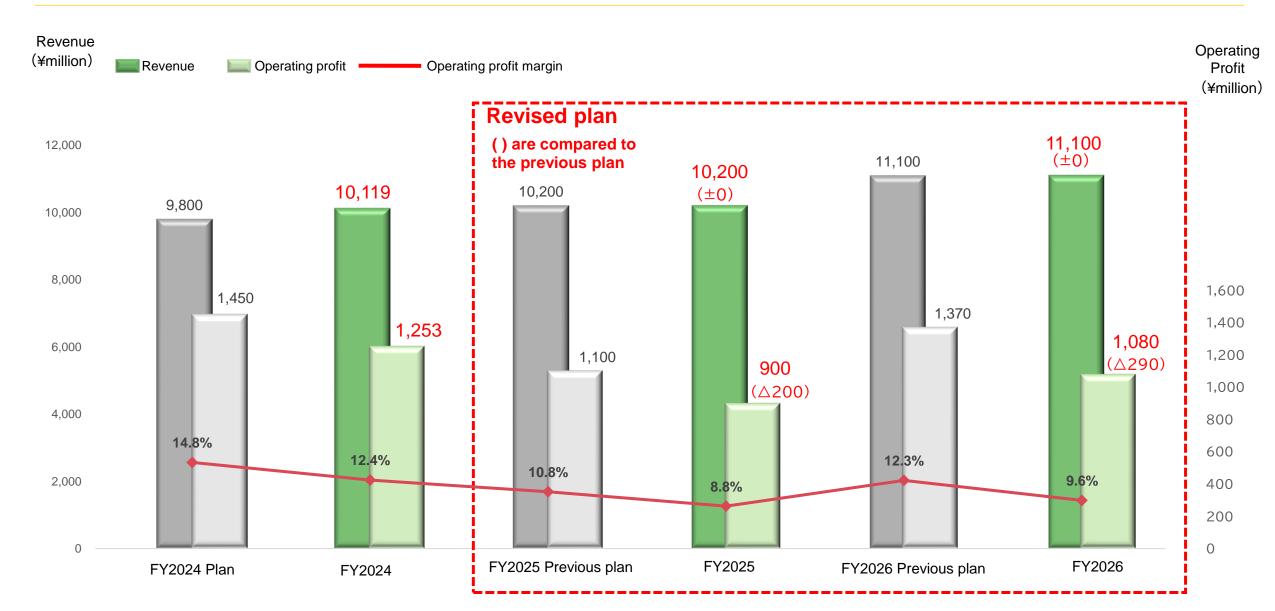






Forecast Medical System Business









4. Medium-Term Management Plan Review "Creating Customer Value in the New Era"



Creating Customer Value in the New Era: Key Strategies



Purposes (what we want to achieve)

Expanding business domains

Expanding business in the overseas market

Creating businesses by utilizing data



Measures (to make them happen)

Diverse alliances / M&A (expansion of existing business, creation of new business)

Developing and retaining talents (including promotion of diversity)

Expanding portfolio of products and services

Utilization of AI

Creation of synergies by strengthening group collaboration



Creating Customer Value in the New Era: Key Strategies by Segment



Major key strategies

Information Infrastructure Business

- Expand products and services handled.
- Deep-dive into strategic accounts in collaboration with our resellers.
- Expand sales of the integrated security monitoring service (TPS) and provide a one-stop threat information analytics service.
- Expand business in the Chubu and Kyushu regions and to seek to develop business in Asia.
- Use AI in operation and monitoring processes in serving customers.

Application Service Business

- Increase the number of tsumugino's adaption to public schools. [EdTech]
- Business expansion in the ASEAN region. [CRM]
- Run a business that helps streamline contact center operations with the use of generative AI. [CRM]
- Build a development base and offer an introduction support service (with automation and streamlining). [SE]
- Introduce in-house developed products to launch a development data analytics business. [SE]
- Carry out digital transformation (DX) of the public business and develop and provide solutions for improving the customer experience (CX). [BS]

Medical System Business

- Establish a B2B2C business model with the PHR.
- Discover new markets created from the DX in the pathology area.
- Commercialize in-house developed AI.
- Expand the business of the Al-based medical image diagnosis support service.
- Business expansion in Asia
- Strengthen the subscription model business (stock business) by shifting to the cloud PACS business.



Creating Customer Value in the New Era: Review of Key Strategies



Expanding business domains

Assessment: O

| Key Strategies | Business | Progress in the first year |
|---|-------------------------------|---|
| Expansion of products and services | Information Infrastructure | Signed a partnership agreement with OT security company Dispel (U.S.) Started offering Operational Technology (OT) security services for the manufacturing, government, and utilities sectors. Launched "AeyeScan," a cloud-based web application vulnerability assessment tool. Launched "Pentera," an automated penetration testing tool. |
| Full-scale deployment in public schools in the education business | EdTech | Deployment in public schools progressed following adoption by leading private schools. "Tsumugino," our fully cloud-based school system for supporting school admin, was selected by multiple public schools, including KUDAN Secondary School. Formed a business alliance with Benesse Corporation Began supporting the development of "Benesse School Admin Cloud," a next-generation admin service for high schools. |
| Development infrastructure construction and implementation support services (Automation and efficiency) | Software Quality Assurance | Launched the TechMatrix SBOM Solution. Support for SBOM-related needs to enhance security and compliance in the software supply chain. |
| Exploring new markets through digital transformation (DX) in pathology area | Medical | Launched cloud-based medical image management system "NOBORI" for the pathology area. Formed a capital and business alliance in July 2022 with Medmain Inc., a pioneer in digital pathology solutions, and began developing solutions for the pathology area. PSP, our consolidated subsidiary, acquired all shares of Regulus inc., which operates in the medical imaging sector, making it a wholly-owned subsidiary. Expanded business into areas such as clinical research and clinical trials utilizing medical images (radiology, endoscopy, pathology, etc.). |
| Other | CRM | Expanded voicebot and chatbot product offerings for contact centers. Released under the FastSeries brand on an OEM basis from Mobilus (an affiliate accounted for by the equity method). |
| | Financial (BS) | Launched ARECCIA®.PRS, a power trading risk management service tailored to the Japanese market. |



Creating Customer Value in the New Era: Review of Key Strategies



Expanding business in the overseas market

Assessment: ©

| Key Strategies | Business | Progress in the first year |
|--|-------------------------------|---|
| Seek to develop business in Asia | Information Infrastructure | Acquired all shares of Firmus Sdn. Bhd., Malaysia's largest cybersecurity specialist, making it a wholly-owned subsidiary. Positioning it as a foothold for entry into the rapidly growing ASEAN market. |
| Business expansion in the ASEAN region | CRM | After establishing a local subsidiary, collaboration with partners progressed, and large-scale project acquisition accelerated. |

Creating businesses by utilizing data

Assessment: O

| Key Strategies | Business | Progress in the first year |
|---|----------|--|
| Improving contact center efficiency using generative AI | CRM | Launched FastGenie, a range of generative Al features. Enhances contact center efficiency through response assistance and conversation summarization. |
| Commercialize in-house developed AI | Medical | First in Japan to launch a medical imaging data as anonymously processed medical information under the Next Generation Medical Infrastructure Act. Collaborating with Life Data Initiative and NTT DATA Japan Corporation. Formed business alliances with CANON MEDICAL SYSTEMS and M3 Al. Promoting healthcare Al by improving image reading quality and efficiency in diagnostic imaging with the use of Al technology. |
| Expand the business of the AI-based medical image diagnosis support service | Medical | Launched Al-based medical image diagnosis support service for temporal bone change detection In the diagnostic imaging support Al platform business with M3 Al, Inc., began offering Canon Medical Systems' software for detecting temporal bone changes. |





5. Topics of Business activities





Medium-term Management Plan: Expanding portfolio of products and services

Enhanced penetration testing solutions

Rising market demand:

The Financial Services Agency's "Guidelines for Cybersecurity in the Financial Sector," issued in October 2024, mandate financial institutions to conduct penetration testing at least once a year

Product enhancement

In addition to the acquisition of Firmus (October 2024), which offers penetration testing services,

TechMatrix signed a partnership agreement with Pentera (Boston, U.S.) and began sales of the automated penetration testing tool "Pentera". (February 2025)

[Key features]

- 1. Penetration testing based on real-world attack scenarios
- 2. Visualization of actionable risks
- 3. Continuous assessment of IT asset accessibility, external exposure, and potential for exploitation.



Future outlook

To meet growing market demand,

we will continue to enhance our penetration testing services, centered on offerings from Firmus and Pentera.



Application Services Business, CRM field



Medium-term Management Plan: Use of AI



• Launched FastGenie, a range of generative AI features available within the FastSeries contact center solution.

Key features of FastGenie

1 Agent assistant

Automatically generates response texts during customer interactions based on knowledge sources, with support for translation and refinement.

Past workflow



Customer interaction



Post-call processing

Workflow with FastGenie



Customer interaction powered by generative Al

Automated post-call processing

Focus on reducing total handling time

② Conversation summarization & advanced VOC extraction

Real-time conversation summarization with automated inquiry classification and entry enabling accurate and efficient data extraction.

3 Al Chatbot

A chatbot capable of flexible conversations with customers, generating responses from knowledge sources.

4 FAQ creation support & enhanced search accuracy

Creates and manages FAQs from conversation history, while enhancing search accuracy via natural language processing.

- ✓ Reduces operational workload for both operators and supervisors.
- Drives greater efficiency and productivity in operator tasks and contact center management while enhancing customer experience (CX).





(Reference (reposted)) 1Q Topics for FY2024





Medium-term Management Plan: Expanding portfolio of products and services

■ Concluded a partnership agreement with Dispel (U.S.) (May 2024)

*Dispel, founded in 2015, provides services to customers in manufacturing, government, and utility sectors (¥42 trillion in annual production)

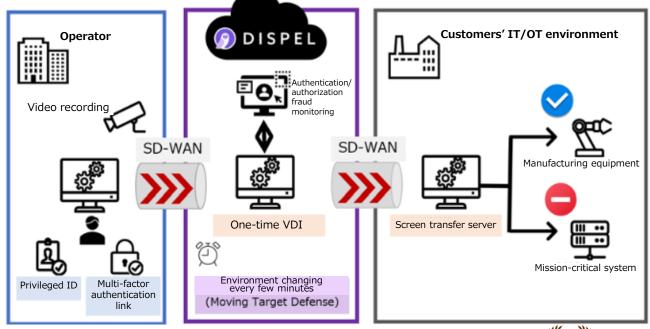
Market environment

- Growing cyberattacks to the OT (Operational Technology: a general term for control and operational technology for manufacturing and social infrastructure) environment
- These attacks target VPN equipment used for remote maintenance in the IT/OT environment

Product features

- An integrated platform provided on cloud controls access to IT/OT equipment in real time
- Its defensive function, which changes IP addresses and access lists on the cloud environment every few minutes, prevents external cyberattacks such as ransomware

Zero-trust secure remote access service specializing in IT/OT remote maintenance



With this service, TechMatrix won the Special Prize in the Industrial Network category of the Best of Show Award at Interop Tokyo 2024 (June 2024)





Application Services Business, CRM field



Medium-term Management Plan: Diverse alliances/M&A, Use of AI

Started sales of four solutions for contact centers that are provided from Mobilus (an affiliate accounted for by the equity method) on an OEM basis as TechMatrix products (under the FastSeries brand)

Improve operational efficiency and customer satisfaction at contact centers



Strengths in voice callcentered multi-channel solutions

Product collaboration, joint development



Strengths in non-voice solutions (chat, LINE, bot) and generative AI domain

Voice

Non-

Voice

FastVoice

Voicebot

AI-based voicebot which automates voice call answering

Visual IVR (*)

FastNavigation

Visualized voice IVR. Displays options as menu items on a web browser of smartphone and PC.





Chatbot

FastBot

Easily creates customer response scenarios. Automates customer response through links with generative AI, mission-critical system, etc.

Manned chat system

FastText

Multi-functional manned chat system. Enables attentive customer response.



46

(*) IVR stands for Interactive Voice Response. Visual IVR recognizes inquiries from customers and visually guides them to the most suitable channel.



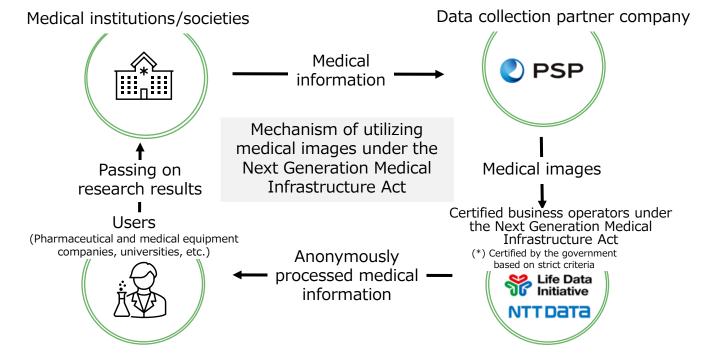


Medium-term Management Plan: Diverse alliances/M&A

Support research and development for program medical equipment, etc. that assist imaging tests to facilitate earlier and more accurate diagnosis and shorter working hours, thereby promoting workstyle reform for doctors

We announced on June 7, 2024 that PSP, our consolidated subsidiary, together with Life Data Initiative and NTT DATA will start providing medical image data as anonymously processed medical information under the Next Generation Medical Infrastructure Act in October 2024.

This will be the first time in Japan that medical image data has been provided under the Next Generation Medical Infrastructure Act



Background

- Medical image data necessary for research and development is in short supply
- To acquire medical image data, one must go through a costly, time-consuming, and cumbersome procedure
- High-level anonymous processing technology taking account of privacy is needed to use medical images
- Workstyle reform for doctors took effect in April 2024

Benefits of medical image data provision under the Next Generation Medical Infrastructure Act

- Create an environment enabling medical image data to be used easily
- Facilitate earlier and more accurate diagnosis by accelerating research and development of AI-based program medical equipment, etc.
- Reduce doctors' working hours



Investment ratio:

100.0%



Medium-term Management Plan: Diverse alliances/M&A

PSP, our consolidated subsidiary, acquired all shares in Regulus to make it a wholly-owned subsidiary (a non-consolidated sub-subsidiary of TechMatrix).

Completed acquisition of all shares on June 21, 2024



specializing in medical imaging

Shareholders and shareholding ratio

| TechM | <i>u</i>trix |
|--------------|---------------------|

TechMatrix Corporation **50.02%**

MITSUI & CO., LTD. **20.00%** M3, Inc. **18.70%**

Dai Nippon Printing Co., Ltd. 11.28%

Non-consolidated

and trials as a Contract Research Organization (CRO)





Medium-term Management Plan: Diverse alliances/M&A

Combine Regulus' abundant clinical insights specializing in medical imaging and PSP's technological, development, and sales capabilities in healthcare IT to expand business domains







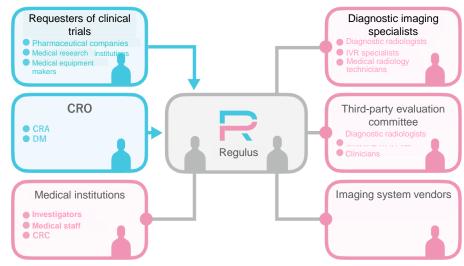
- Cloud-based healthcare IT technologies, such as PACS (medical imaging management system) and PHR
- Capabilities to develop systems and services
- · Sales capabilities

- Relationships of trust with research and pharmaceutical institutions
- Relationships of trust with clinicians and diagnostic imaging specialists
- Expertise in measuring the efficacy of anticancer drug treatment

Establish a platform for supporting anticancer drug treatment plan management and treatment efficacy assessment as digital transformation (DX) to aid cancer treatment, which becomes more complex with personalized medicine

Consolidate information on treatment plans and progress into one single platform to facilitate information sharing to patients and their families and collaboration among doctors

Position of Regulus



Implement and support clinical study operations for pharmaceutical companies, etc.

(including developing imaging procedures, setting imaging conditions, collecting and analyzing image data, preparing for screening by doctors, and submitting reports to pharmaceutical institutions, etc.)

- Imaging CRO(*) market size

USD 5.37 billion in 2024, and forecast to reach USD 8.19 billion by 2030 globally

Source: Global Information, Inc., "Imaging CRO Market by Services, Imaging Modality, Application, End-User—Global Forecast 2024-2030"

(*) CRO stands for Contract Research Organization for pharmaceutical development.



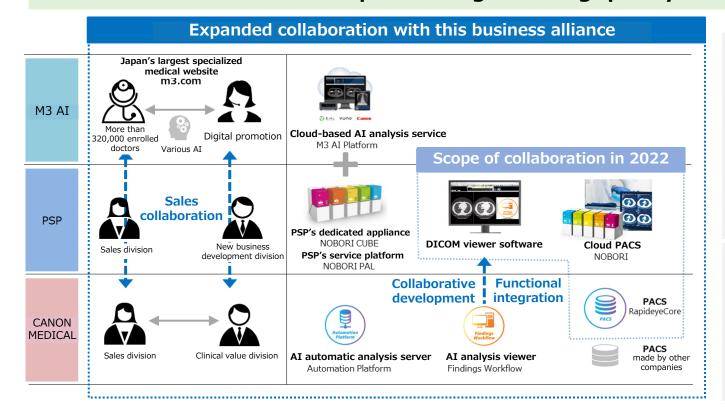


Medium-term Management Plan: Diverse alliances/M&A, Use of AI

Business alliance for promoting healthcare AI

PSP, CANON MEDICAL SYSTEMS, and M3 AI entered into a business alliance to promote healthcare AI on April 4, 2024

Provide an environment enabling the wider use of healthcare AI through sales collaboration, and further improve image reading quality and efficiency in diagnostic imaging



Background

- Conditions in medical settings in Japan are growing increasingly severe due to changes in disease structure owing to aging population, a doctor shortage, and other factors
- As workstyle reform for doctors took effect in April 2024, medical settings need to further improve their efficiency

Benefits of the business alliance

- Further improve image reading quality and efficiency in diagnostic imaging with the use of AI technology
- Provide an environment enabling a wider range of customers to use healthcare AI



Sustainability Initiatives



Create customer value and a better future by strengthening management foundations with sustainable management in mind

Environment

<u>Developed climate strategies and action plans and started calculating GHG emissions at group companies *See other page for details</u>

- Identified risks and opportunities related to climate change
- Started calculating GHG emissions generated from TechMatrix and group companies

Social

Enhanced initiatives regarding human rights and those regarding internal environment creation and human resource development

- Formulated Guidelines for Business Partners (Human Rights and Labor) and implemented human rights due diligence for overseas offshore business partners
- Obtained "Tomonin" certification as a nursing care support company
- Obtained "Platinum Kurumin" certification as an excellent childcare support company



Governance

Visualized information security risks at TechMatrix and group companies to enhance the level of security

• Improvement in BitSight Security Rating score (750 as of July 2024)

*Glass Lewis (a proxy voting advisory firm) evaluates a company's level of security based on BitSight ratings

Strengthened the governance system of the Personnel Committee *See other page for details.





Sustainability Initiatives



Environment

Completed around 80% of environmental disclosures based on the ISSB's standards (*TCFD recommendations)

*Supervision of the progress of companies' information disclosures has been transferred from the Task Force on Climate-related Financial Disclosures (TCFD) to the International Sustainability Standards Board (ISSB). However, the TCFD recommendations remain valid.

Four pillars of disclosure items: Governance, Strategy, Risk Management, Metrics and Targets 2025-Present 2024 2021-2023 Started discussing TCFD response Develop a CO₂ emissions reduction plan Completed development Completed development of governance Participate in climate change-related of climate strategies and system initiatives (CDP, SBT certification, etc.) TechMatrix's action plans Formulated basic policy on climate Discuss procurement policy initiatives on a Completed scenario change Reduce CO₂ emissions from our products standalone Identified risks and opportunities analysis and services basis Set metrics and targets Visualize the amount of contributions to CO₂ Completed calculation of CO₂ emissions emissions reductions Started discussing climate strategies and action plans ...and more TechMatrix's

TechMatrix's initiatives on a consolidated basis

Started calculating CO₂ emissions

Deploy these initiatives at group companies

• Complete calculation of CO₂ emissions



Sustainability Initiatives



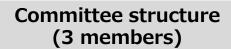
Governance

Strengthened the governance system of the Personnel Committee

Changed the committee structure and Chair of the Personnel Committee in June 2024

Committee structure: 4 members (3 Outside Directors and 1 Internal Director)

Chair: Outside Director



Takaharu Yai (Chair)

Ken Takayama

Ryota Miura



Akio Sugihara (Chair)

Ken Takayama

Ryota Miura

Takaharu Yai



Items to be discussed at the Personnel Committee

Remuner-

ation

Selection/ Dismissal

Audit

- Formulation of standards regarding the term of office for directors
- Selection and development of the nextgeneration management team

female directors

 Selection of candidates to succeed current Outside Directors (creation of a long list)
 *including selection of candidates for new





(Reference (reposted)) 2Q Topics for FY2024

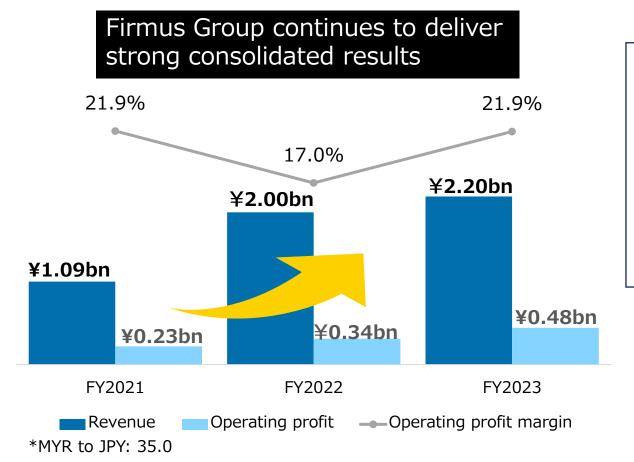




Medium-term Management Plan: Diverse alliances/M&A

■ Acquire all shares in Firmus Sdn. Bhd. ("Firmus"), Malaysia's largest cybersecurity specialist, to make it a wholly-owned subsidiary (scheduled for November 2024)

*Firmus' profit/loss is expected to be included beginning in the 3rd quarter of the current fiscal year.



Provide security services and security solutions

Offer incident response, penetration testing, managed services, etc.

Serve approx. 200 companies, mainly large financial institutions





Outline of Firmus and TechMatrix

| | Firmus Sdn. Bhd. | TechMatrix |
|--|--|--|
| Location | Level 15, Hampshire Place, No. 1 Jalan Mayang Sari 50450 Kuala Lumpur Wilayah Persekutuan, Malaysia | SHINAGAWA SEASON TERRACE 24F 2-70 Konan 1-chome, Minato-ku, Tokyo |
| Name and title of the representative | Datuk See Wei Chyun, CEO/Director | Takaharu Yai, President and CEO |
| Business areas | Security services, security consulting, security product sales | Provision of services such as sales consulting and maintenance of IT-related software, hardware and solutions Provision of cutting-edge network and security products and operation monitoring services in the Information Infrastructure business |
| Share capital | MYR 1 million (as of December 31, 2023) (approx. ¥35 million) *MYR to JPY: 35.0 | ¥1,298 million |
| Number of employees | 73 | 1,502 (As of March 31, 2024) |
| Revenue | MYR 63.11 million (¥2,200 million) (Fiscal year ended December 31, 2023) | ¥53,300 million (Fiscal year ended March 31, 2024) |
| Operating profit | MYR 13.80 million (¥480 million) (Fiscal year ended December 31, 2023) | ¥5,850 million (Fiscal year ended March 31, 2024) |
| Operating profit margin | 21.9% (Fiscal year ended December 31, 2023) | 11.0% (Fiscal year ended March 31, 2024) |
| Ordinary profit (profit before tax) | MYR 13.71 million (¥470 million) (Fiscal year ended December 31, 2023) | ¥5,854 million (Fiscal year ended March 31, 2024) |
| Profit (Profit attributable to owners of parent) | MYR 9.74 million (¥340 million) (Fiscal year ended December 31, 2023) | ¥3,540 million (Fiscal year ended March 31, 2024) |
| Profit per share (Basic earnings per share) | MYR 18 (¥630) (Fiscal year ended December 31, 2023) | ¥88.35 (Fiscal year ended March 31, 2024) |





Purpose of the M&A

Complement each other's services and expertise to deepen specialization and expand our sales network

Expand business in the rapidly growing ASEAN market to drive future growth

TechMatrix Firmus

Customer base



market

Expand business in the ASEAN market, using our entry into the Malaysian market as a stepping stone



X

Products and services

Increase product sales

Strengthen Firmus' product sales capabilities in the ASEAN market by leveraging TechMatrix's product discovery expertise (Palo Alto, etc.)

Enhance services

Promote cross-selling and codevelopment of services offered by both companies

- Security monitoring service (TechMatrix)
- Penetration testing service* (Firmus)



Insights, technology and expertise

Attract and develop global security personnel

^{*}A penetration test is a method for evaluating security adequacy and potential damage by simulating attacks from a hacker's point of view.





Group structure for the Information Infrastructure Business

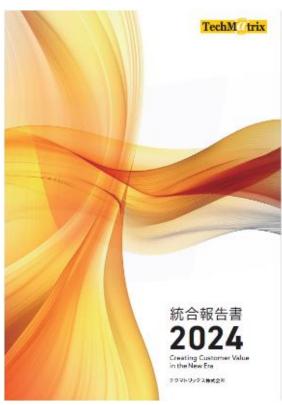






Publication of Integrated Report (September 2024)

The Integrated Report which provides a comprehensive explanation of financial and non-financial information has been published for all stakeholders to deepen their understanding of the TechMatrix Group initiatives to enhance corporate value in the medium- to long-term and to gain their trust.



Sections of the Report that we want to draw your attention to:

- Internal survey conducted to instill our corporate philosophy (featuring the voices of employees), p. 2
- Message from the President & CEO, pp. 11-16
- Our strengths and case studies, pp. 19-22
- New Medium-term Management Plan (identification of risks and opportunities, business strategies, financial strategies, human resources strategies, pp. 25-38, 45-48
- Dialogue between Outside Directors (successor appointment process), pp. 49-52

^{*}The Integrated Report is available on the Company's IR website (Japanese). https://www.techmatrix.co.jp/ir/library/library_07.html

^{*}The English version of the Integrated Report will be available at the end of November.



Inclusion in Investment Indices



Investment indices in which TechMatrix is included

- FTSE Blossom Japan Sector Relative Index
 Selected as a constituent this year
 - * Adopted by the Government Pension Investment Fund (GPIF) as one of its ESG investment indices Developed by FTSE Russell, a member of the London Stock Exchange Group, as a global ESG investment index



FTSE Blossom Japan Sector Relative Index

Comprised of Japanese companies with high ESG (environment, social, governance) ratings

We promote ESG initiatives and aim to be included in the FTSE Blossom Japan Index.

S&P/JPX Carbon Efficient Index

- * Adopted by the GPIF as one of its ESG investment indices

 Jointly developed by S&P Dow Jones Indices and Japan Exchange Group as an index focused on the

 "E" in ESG investment
 - Comprised of companies in the Tokyo Stock Price Index that excel in environmental disclosure and carbon efficiency (carbon emissions per unit of revenue)



Russell/Nomura Prime

- * A Japanese stock index jointly developed by Nomura Securities Financial Engineering & Technology Research Center and Russell Investments in the U.S.
- JPX-Nikkei Mid and Small Cap Index
 - * A mid- and small-cap stock index jointly developed by Tokyo Stock Exchange and Nikkei Inc. that focuses on capital efficiency and financial position





(Reference (reposted)) 3Q Topics for FY2024



Application Services Business, EdTech (Education) field

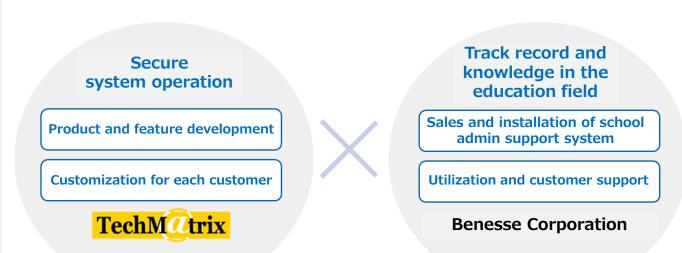


Medium-term Management Plan: Diverse alliances

From April 2025, Benesse Corporation will offer our "tsumugino" as "Benesse School Admin Cloud," a system to support high schools for admin tasks

■ Background of business alliance

- To reform teachers' workstyles, schools have been promoting digital transformation by digitalizing paper-based operations and streamlining school admin tasks. Education is expected to become more sophisticated.
- Benesse has been considering a fully cloud-based system for supporting school admin as a new service for high schools.
- TechMatrix has been considering the further advancement of sales and installation of fully cloudbased systems for supporting school admin



With Benesse customizing and adding value to the underlying "tsumugino" system, the two companies will jointly roll out a next-generation system for supporting school admin



Application Services Business, CRM field



Medium-term Management Plan: Diverse alliances/M&A, Use of AI

Improve operational efficiency and customer satisfaction at contact centers

Linked a wider range of AI solutions with our CRM systems

| Developer | Solution name | Linked in |
|----------------|--|------------------|
| Advanced Media | AI voice recognition solution for contact centers "AmiVoice® Communication Suite" | March 2020 |
| A.I. Squared | AI-powered automatic summarizing and classifying system "QuickSummary" | January 2020 |
| RevComm | Phone equipped with voice analysis AI "MiiTel" | May 2021 |
| AI Shift | Voice bot that speaks to customers and automatically stores the conversation content in CRM "AI Messenger Voicebot" | October 2023 |
| TOMORROW NET | AI for navigation-style dialogue "CAT.AI" | May 2024 |
| PKSHA | AI voice recognition and call analysis "PKSHA Speech Insight" | May 2024 |
| SCSK | Cloud-based contact center service that produces automatic summaries and helps generate FAQs by using generative AI "PrimeTiaas" | November 2024 |

Before

Operators created records of conversations with customers and manually entered them in CRM systems.

After solution linkage

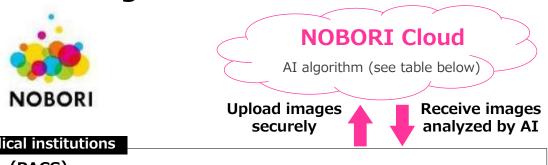
Linkage with phone infrastructure and voice recognition systems enables automatic transcribing and summarizing of conversations between operators and customers. Generative AI helps create FAQs.

NEW





Medium-term Management Plan: Diverse alliances/M&A, Use of AI



Business alliance between M3 and PSP to promote the diagnostic imaging support AI platform business

In medical institutions

(PACS)



See results from **PACS/reporting system**



*NOBORI PACS users can also use NOBORI-CUBE

| Condition | AI developer | Supplementary information | Image |
|------------------------------|-----------------------|---|------------|
| Brain aneurysm | | Detects areas in X-ray images similar to brain aneurysm in cerebral blood vessels | X-ray |
| Lung disease | LPIXEL* | Detects areas in X-ray images showing possible signs of pulmonary nodule or other diseases | X-ray |
| Interstitial lung disease | М3 | Detects areas in X-ray images showing possible signs of interstitial lung diseases | X-ray |
| Lung disease | VUNO | Detects areas in chest CT images showing possible signs of pulmonary nodule Also shows changes from the previous test | Chest CT |
| Stroke | Canon Medical Systems | Detects areas in head CT images showing possible signs of cerebral hemorrhage or cerebral infarction | Head CT |
| Cancer | Canon Medical Systems | Analyzes torso CT images and visualizes bone changes from past tests Used to observe bone changes in cancer follow-up cases, etc. | Torso CT |
| Heart disease | Us2.ai | Analyzes heart ultrasound images and automatically measures various atrial and ventricular metrics | Ultrasound |



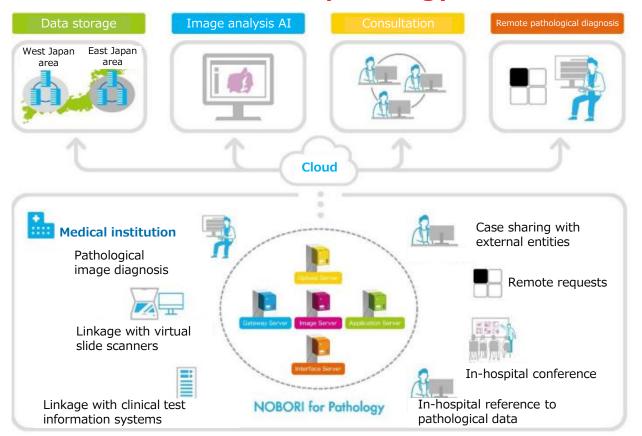




Medium-term Management Plan: Diverse alliances/M&A

Added <u>a service for the pathology area</u> to NOBORI, a cloud-based medical image management system (PACS) service that enables secure storage and use of medical information, including CT and MRI images taken at medical facilities. The new service was launched on November 1, 2024

Service for the pathology area



Background

The pathology department needs to advance digitalization, due to such factors as a shortage of specialists who engage in pathological diagnosis



Concluded in July 2022 a capital and business alliance with Medmain Inc., a pioneer in digital pathology solutions, and developed solutions for the pathology area

- Offer four new services for the pathology area on NOBORI service cloud: data storage, image analysis AI, consultation, and remote pathological image diagnosis
- In NOBORI, enable the management of not only pathological image data but also data from CT, MRI, endoscopic, and other tests
- Contribute to workflow improvement in the pathology department





EOF





(Reference) New Medium-Term Management Plan "Creating Customer Value in the New Era"

TechMatrix Corporate Philosophy

To survive the new era as a company that creates the future, new business development is absolutely necessary.

Mission Statement

The IT professional group who create a better future

Action Guidelines

- In a spirit of co-existence and co-prosperity, we work hard to make a contribution to our customers and society.
- Keeping in mind the importance of humbly learning something new, we continue to challenge new technologies and new businesses.
- All the members make a strong commitment to a team success and team growth through open discussion.

Slogan for the New Medium-Term Management plan (2024-2026)

Creating Customer Value in the New Era



Thoughts on the New Medium-Term Management Plan

The TechMatrix Group will continue to be a company that creates a better future by solving social issues with solutions packed with its foresight and Business know how.

Foresight

- Discovering social issues to be solved
- Finding state-of-theart technologies.

Business know-how

 Holding more In-depth knowledge than customers do on business processes in focused industries requiring expert knowledge or skills.

A better future

- Enhancing customer convenience and operational efficiency
- Building a society
 where customers can
 live safely and with
 peace of mind.

New Medium-Term Management Plan

Creating Customer Value

Source of customer value (DNA)

Offering solutions packed with Business know-how

Credo and aspiration (corporate culture)

Providing close support for customers Serving persistently without giving up

An environment where every single employee can take on challenges to grow

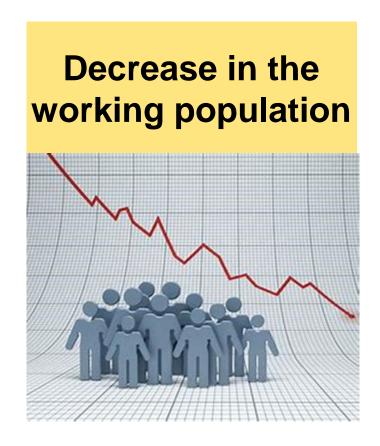
Business infrastructure (basis for offering customer value)

Recruiting and retaining talents

Putting in place systems for conducting operations quickly and accurately

New Medium-Term Management Plan

the New Era





Emergence of new technology





corporate social responsibility



New Medium-Term Management Plan: Key Strategies

Purposes (what we want to achieve)

Expanding business domains

Expanding business in the overseas market

Creating businesses by utilizing data

Measures (to make them happen)

Expanding portfolio of products and services

Utilization of Al

Creation of synergies by strengthening group collaboration

Diverse alliances / M&A (expansion of existing business, creation of new business)

Developing and retaining talents (including promotion of diversity)

Existing

market

New Medium-Term Management Plan: Focus Areas



Information Infrastructure



Application Service



Medical System

Existing products and services

New products and services

Market penetration (deep-dive and market share increase)

Expansion of products and services

Cybersecurity measures

Deep-dive into strategic accounts in collaboration with our resellers.

SE: Development infrastructure construction and implementation support services

Strengthen the subscription model business (stock business) by shifting to the cloud PACS business

Integrated security monitoring service — TPS

CRM: Incorporate generative AI technology into service menu

SE: Development data analysis business

Expand the business of the Al-based medical image diagnosis support service

Market development

Seek to develop business in Asia

CRM: Business expansion in the ASEAN region

EdTech: Full-scale promotion to public schools

BS: Carry out digital transformation (DX) of the public business and improve customer experience (CX)

Business expansion in Asia

Diversification

Expand PHR service business

Business expansion into the pathology area

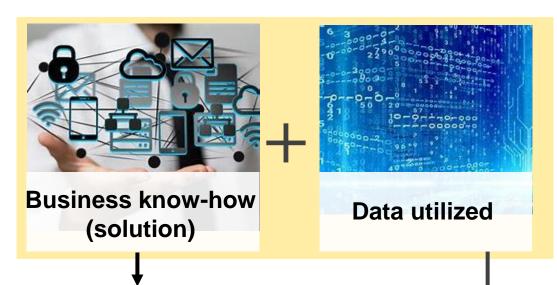
SE: Software Quality Assurance field

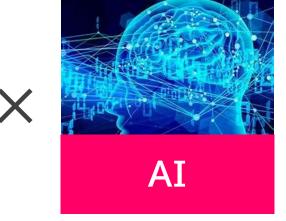
BS:Business Solution field

New Medium-Term Management Plan: Data utilization

Support automation and labor saving through data utilization

for Customers of our solutions







Automation labor saving

Medical System field

Medical institution business processes including medical image management

·CRM field

Call center / contact center operations and knowledge management

•SE field

Software development process and quality control

Security field

Cybersecurity measures and security operations

Medical System field

medical image data

*More than 50 million people and more than 300 millio data items (as of March 2024)

·CRM field

call history data Inquiry history data





(Reference) Data · Other





59,602,000

The number of **patients** who stored medical images in NOBORI

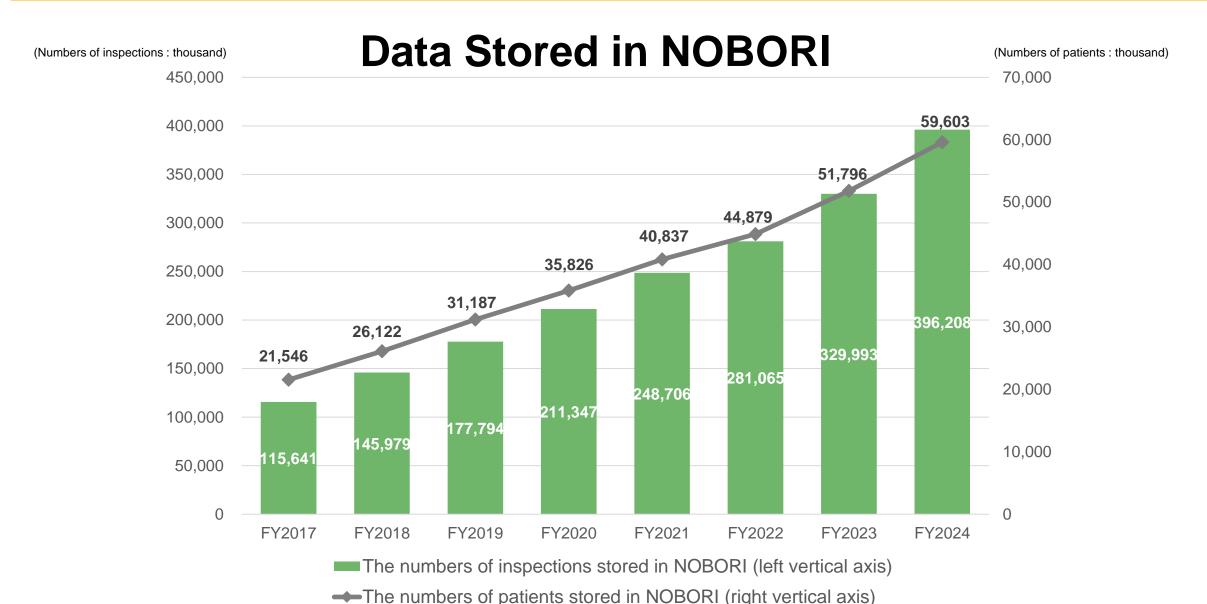
396,208,000

The number of **inspections** stored in NOBORI

(March 31, 2025)





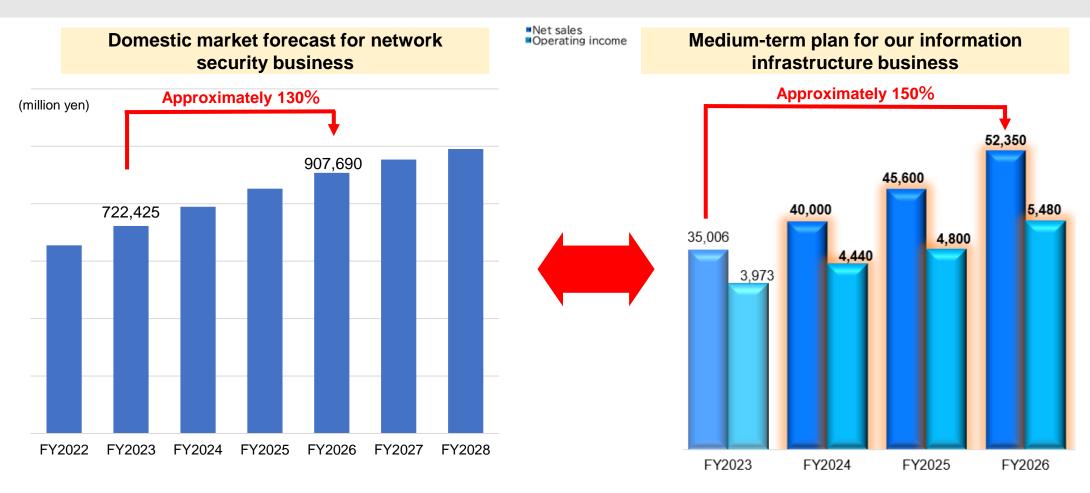




(Reference) Network security market environment



Network security business market is expected to continue expanding



Source: Fuji Chimera Research Institute, Inc.

Created based on Survey of the domestic market for network security business.



(Reference) Network security market environment



At super major and major companies that are our main business partners Continued investment is expected in the future

Domestic company size Network security investment trends

(Billion yen)

| (=) e.i., | | | |
|-------------|--------|--------|-----------------|
| | FY2022 | FY2028 | Ratio to FY2022 |
| Super major | 2,651 | 4,055 | 153.0% |
| Major | 2,090 | 3,313 | 158.5% |
| Medium | 1,183 | 1,707 | 144.3% |
| Small | 627 | 830 | 132.4% |

Super-major and Major companies are proactive in implementing security measures, so their investment amounts are steadily increasing. It is anticipated that active efforts will continue in the future to prevent business shutdowns due to the increasing sophistication of cyber attacks and security incidents that have increased in recent years.

Small and medium-sized companies have limited budgets for security measures, and future growth in investment amounts is expected to be slower than that of Super-major and Major companies .

However, steady growth is expected as efforts are being made to comply with security guidelines established by each industry.

(employees)

Super major ∶ 5,000~

Major : 1,000~4,999 Medium : 300~900 Small : 299~1

Source: Fuji Chimera Research Institute, Inc.

Created based on \(\sum_{\text{Survey}} \) of the domestic market for network security business \(\)



The Global Personal Health Record Software Market size is expected to reach \$13.2 Million by 2027

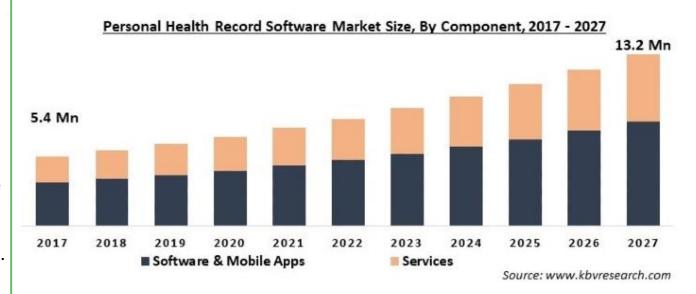
Market Growth Factors

Increasing government initiatives across the globe

There are growing government initiatives across various regions to promote the paperless healthcare mechanism. The burden of carrying multiple papers or prescriptions for availing any health care facilities has led patients to opt for personal health record software.

Growing digitalization in the healthcare industry

The increasing digitalization across the globe, especially in the healthcare sector is creating demand for more advanced, compact, and convenient technologies and solutions, which is estimated to fuel the demand for personal health record software. This software helps in keeping the health record of a person that includes a wide variety of information like doctor and patient's address, an allergy to the patient, etc., which improves the healthcare management.



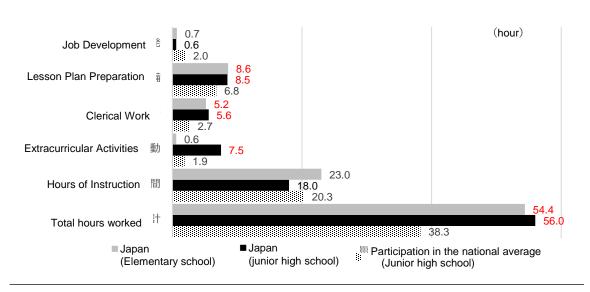
Source: Global Information, Inc.

"Global Personal Health Record Software Market By Component (Software & Mobile Apps and Services), By Architecture Type (Payer Tethered, Standalone and Provider Tethered), By Deployment Mode (Web-

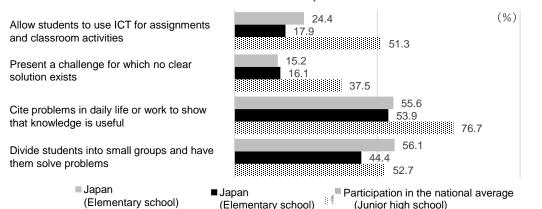




Teacher's work hour per week



Percentage of teachers who frequently use each instructional practice



Teachers work the longest hours among any of the participating countries, and there is a significant sense of a shortage of human resources.

The following items recorded the longest hours among the participating countries.

- Work time
- Extracurricular activity hours (junior high school)
- Administrative work

Insufficient efforts to improve classes from the viewpoint of independent, interactive, and deep learning and to utilize ICT, etc.

^{*}Organization for Economic Cooperation and Development (OECD) International Teacher Leadership and Instructional Environment Survey (TALIS) has been conducted every five years since 2008 for teachers and principals, focusing on the working and school environments of teachers and principals. The next survey is scheduled to be conducted in 2024.*48 countries/regions, including OECD member countries, participated (15 countries/regions participated in primary education). Translated with www.DeepL.com/Translator (free version)



Relation of sales partners



Provision of optimal services to customers based on our Japan's top class track record of supporting product deployments.



2 years in a row

 JAPAC Distributor Excellence Award (2023,2024)

7 years in a row

•Distributor of the year (2018, 2019, 2020, 2021, 2022, 2023, 2024)

2 years in a row

•Excellence in support of the year (2018, 2019)

G TANIUM.

2021 Award

MVP Partner of the year

2022 Award

Most Dedicated Partner of the Year

D¢LLTechnologies

2019~2021,2023~2024 Award

Channel Services Delivery Excellence Award (Former Services Delivery Excellence Awards)

proofpoint.

5 years in a row

•PARTNER OF THE YEAR (2021, 2022, 2023, 2024,2025)

2 years in a row

•Deal registration of the year (2022, 2023)

COHESITY

2022 Award

APJ Marketing Partner of the Year

[Others]















