



# Results for the 2<sup>nd</sup> Quarter of 34<sup>th</sup> Business Period

(Fiscal Year Ending March 31, 2018)

TechMatrix Corporation  
November 22, 2017

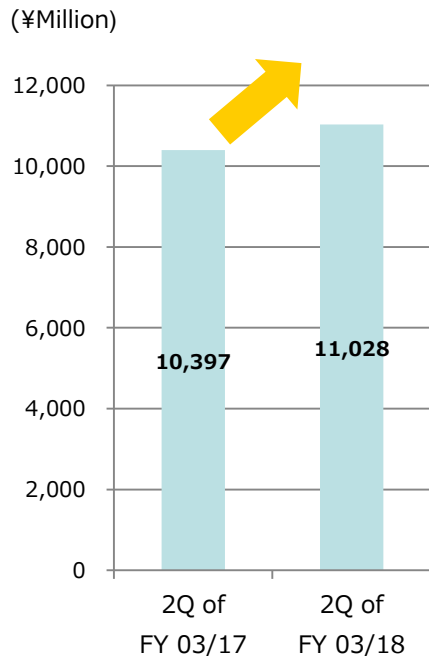
- 1. Business Highlights for the 2nd Quarter of 34th Business Period (Consolidated)**
- 2. Progress of the Medium-Term Management Plan “TMX 3.0”**
- 3. Topics of Business activities**
- 4. Business Models**
- 5. Market Conditions for our business**

# Business Highlights for the 2nd Quarter of 34th Business Period (Consolidated)

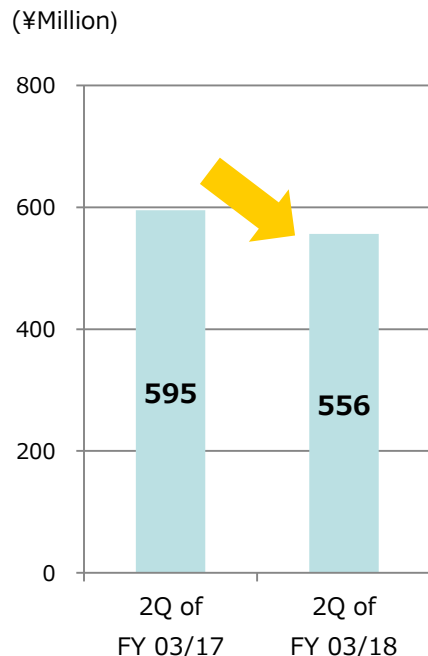
# Business Highlights for the 2nd Quarter of 34th Business Period (Consolidated)

- ◆ The highest consolidated net sales
- ◆ Operating income was decreased due to unprofitable projects in CRM and Internet Service filed and a business restructuring at CROSS HEAD.
- ◆ Ordinary income and Profit attributable to owners of the parent were increased due to gains from the investments partnership at CROSS HEAD.

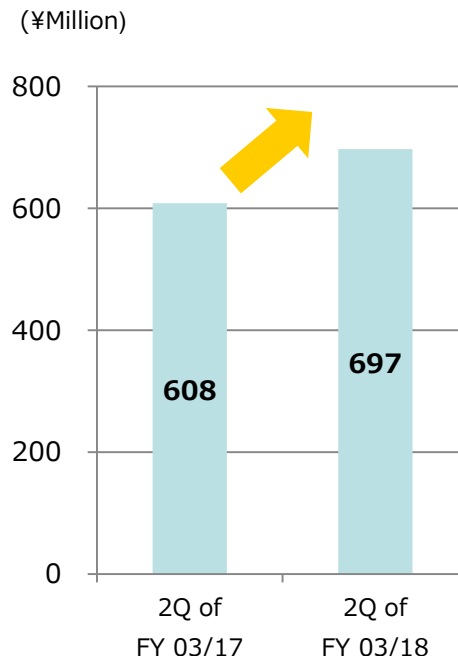
**Net sales**  
 ¥11,028M  
 Year on year up  
 6.1%



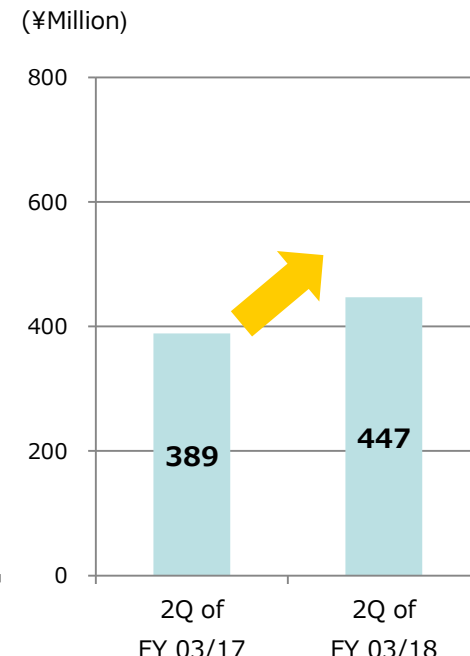
**Operating income**  
 ¥556M  
 Year on year down  
 6.5%



**Ordinary income**  
 ¥697M  
 Year on year up  
 14.6%



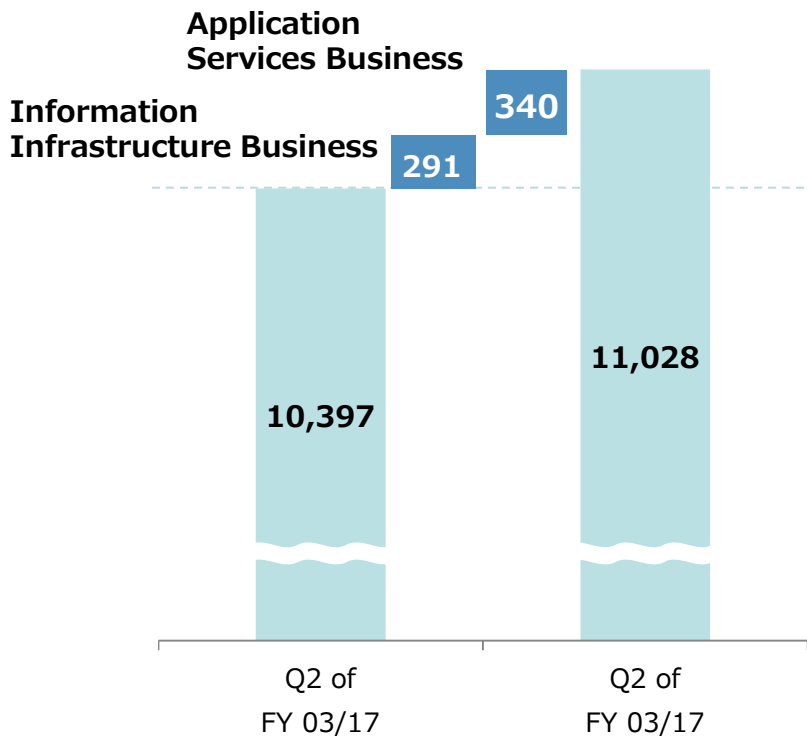
**Profit attributable to owners of the parent**  
 ¥447M  
 Year on year up  
 15.0%



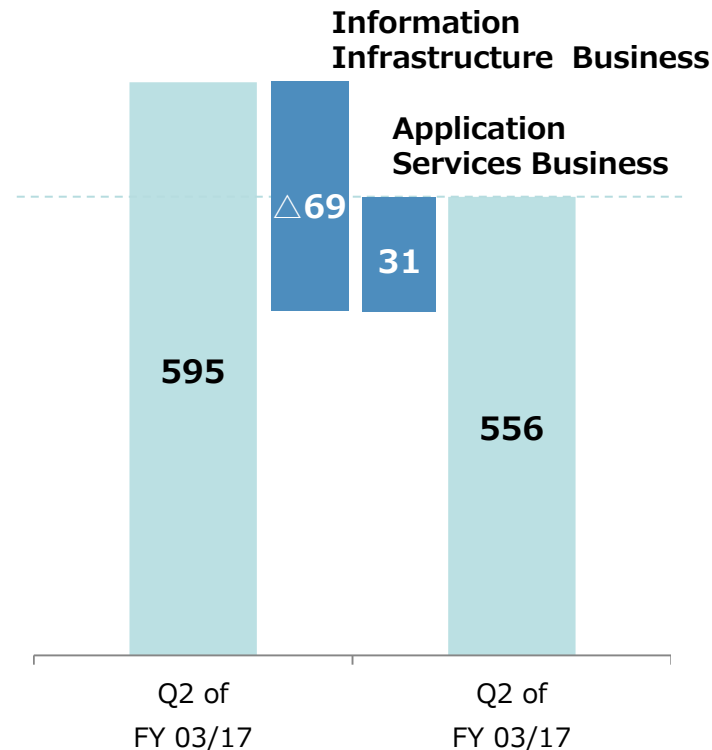
# Business Highlights for the 2nd Quarter of 34th Business Period (Consolidated)

- ◆ **Information Infrastructure Business:** Net sales was solid. Operating income was decreased due to business restructuring at CROSS HEAD.
- ◆ **Application Services Business:** Net sales and operating income was increased. Although businesses for Healthcare field and Software Quality Assurance field were solid, unprofitable projects in CRM and Internet Service field arose.

## Net sales (¥Million)



## Operating income (¥Million)



# Business Highlights for the 2nd Quarter of 34th Business Period (Consolidated)

## Net sales

◆ Information Infrastructure Business		Year on year
	Load balancers (BIG-IP, EDGE)	
	Next-Generation Firewalls (PaloAlto, Traps)	
	Antivirus / Intrusion prevention Appliances / Security Information and Event Management(SIEM) / Web security	
	Personal authentication systems / Forensic products / Storage products	
	Security-related operation and monitoring services	
	Business for governments and public agencies(Direct)	
	Others	
	CROSS HEAD & Okinawa Cross Head	
◆ Application Services Business		Year on year
	Internet Service field (Including CASAREAL)	
	Software Quality Assurance field	
	Healthcare field (Including Ichigo)	
	CRM field	

+10% and over   
 +5% ~ +10%   
 within +5%   
 within Δ10%   
 under Δ10%

## Figures explaining growth of Healthcare field

**720**

September 30, 2017

The number of medical facilities using NOBORI

**18,466,830**

September 30, 2017

The number of patients who stored medical images in NOBORI

**1,380**

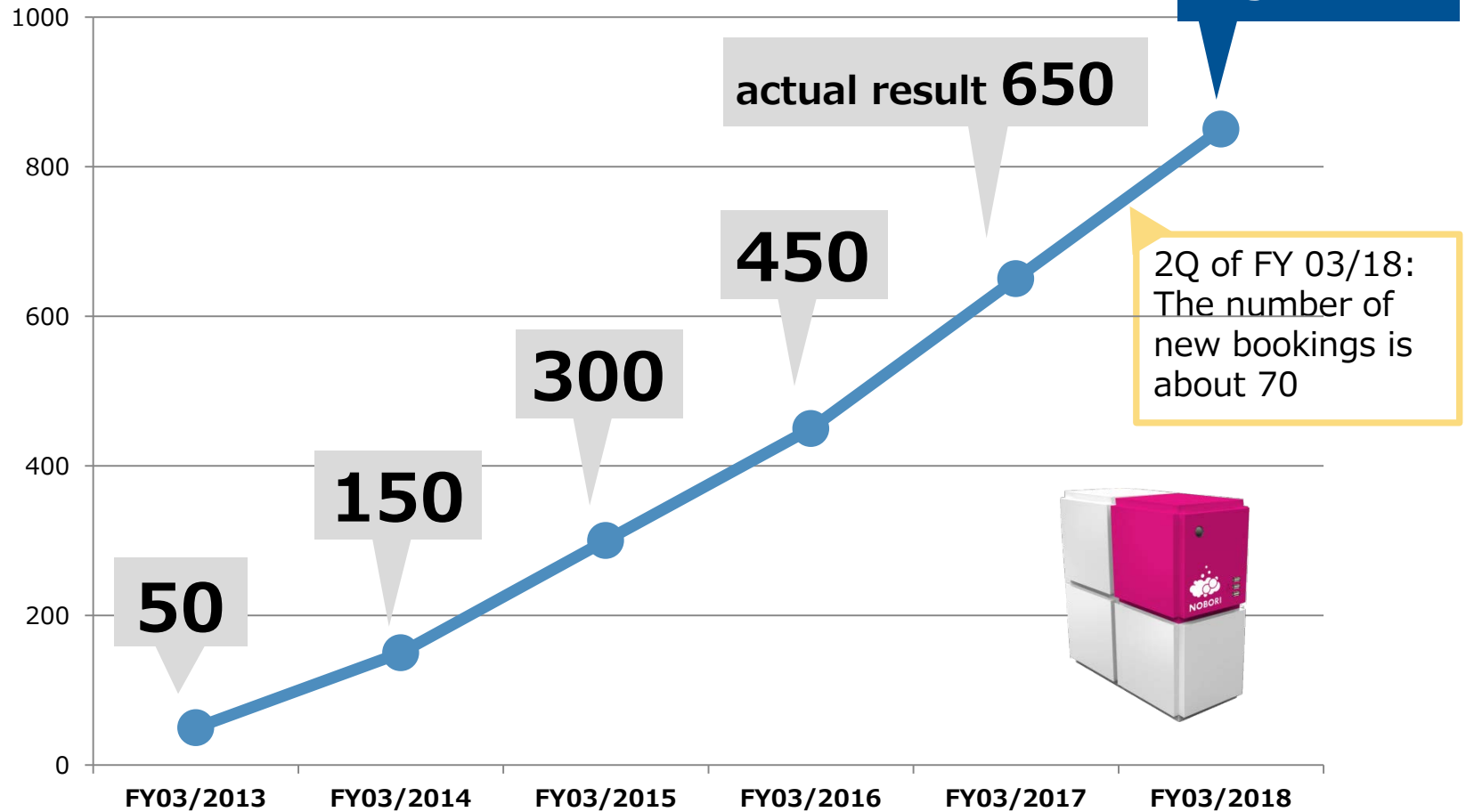
September 30, 2017

The number of teleradiologist using Ichigo service (platform of teleradiology)

# Business Highlights for the 2nd Quarter of 34th Business Period (Consolidated)

## Progress of the number of medical facilities using NOBORI

(facility)





## Recent developments in cyber security



- ▶ Security cloud for Local government
- ▶ Resilience and sanitization for security (The social security and tax number system, LGWAN, Internet)
- ▶ National center of Incident readiness and Strategy for Cybersecurity (NISC)
- ▶ Teleworking



▶ March 2015  
MIC:  
**Guideline for information security policy of Local government (revision)**

▶ March 2016  
METI:  
**Information Security Management Standards (revision)**

▶ July 2016  
METI:  
**IoT security guideline**

▶ October 2016  
**Basic Law for Cyber Security (revision)**

▶ December 2016  
METI:  
**Cyber security Management Guidelines (revision)**

▶ October 2017  
MEXT:  
**Guideline for information security policy for Educational institutions**

DDoS attacks

Ransomware

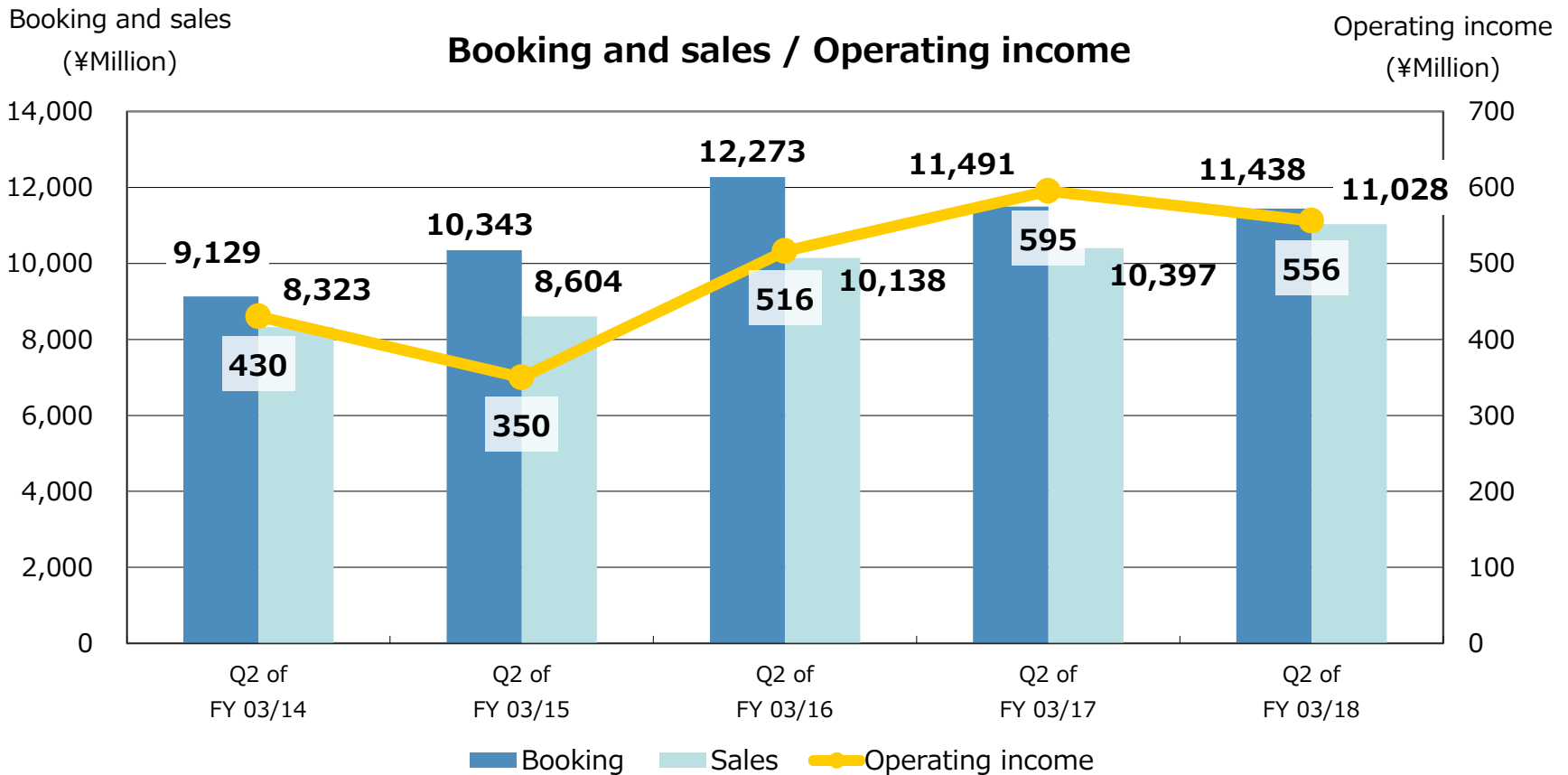


Targeted mails

Phishing

# Business Highlights for the 2nd Quarter of 34th Business Period (Consolidated)

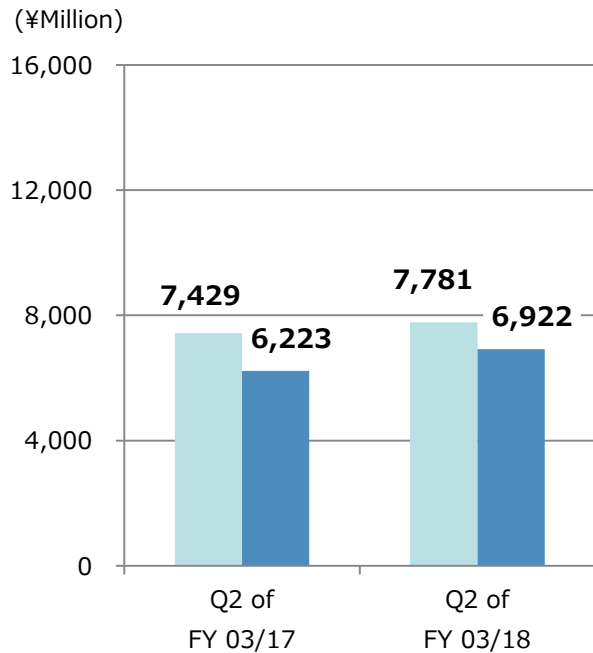
- ◆ The amount of bookings is steady, compared with the previous year by booking the large-scale projects.
- ◆ Net sales was increased due to steadily increasing stock type business and expanding security-related businesses.
- ◆ Operating income was decreased due to unprofitable projects in CRM and Internet Service filed and business restructuring at CROSS HEAD.



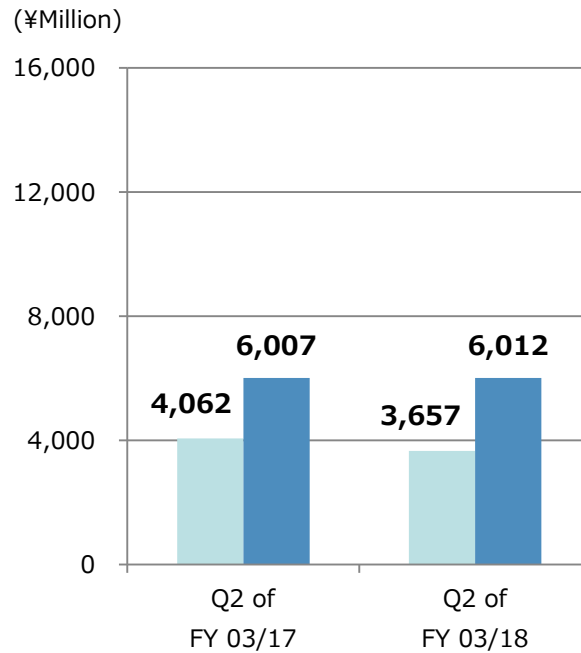
# Business Highlights for the 2nd Quarter of 34th Business Period (Consolidated)

- ◆ **Information Infrastructure Business: Businesses for Storage and Load balancers were in good shape. Bookings exceeded the previous year's result due to the existence of large-scale projects (4.7%UP). Backlog has increased (11.2%UP).**
- ◆ **Application Services Business: Bookings was lower than the previous year's result (10.0%DOWN). Backlog increased by progress of cloud businesses (0.1%UP).**

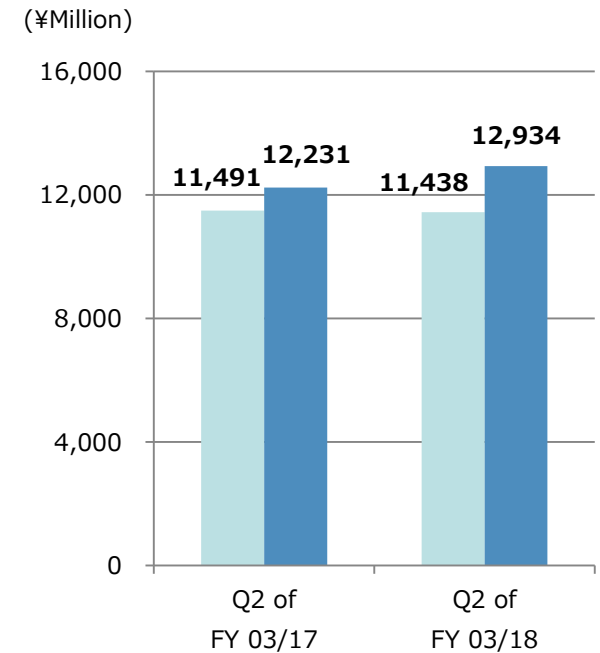
Information Infrastructure Business



Application Services Business



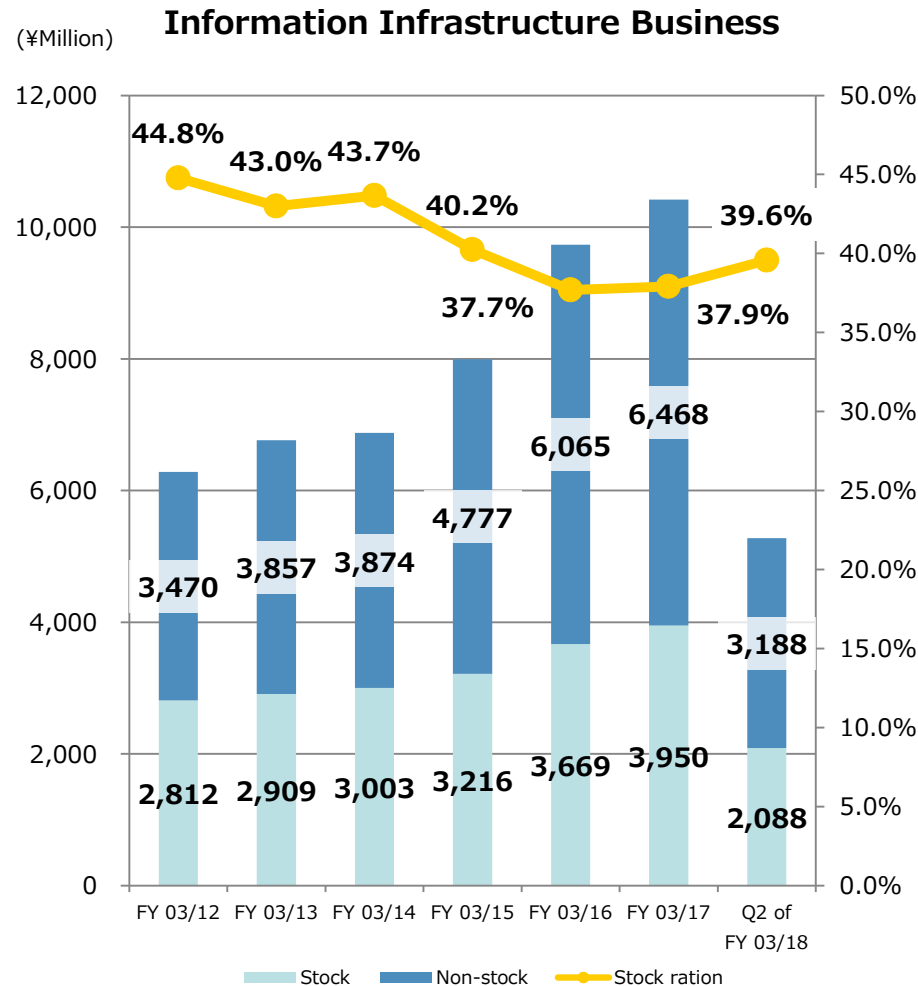
total



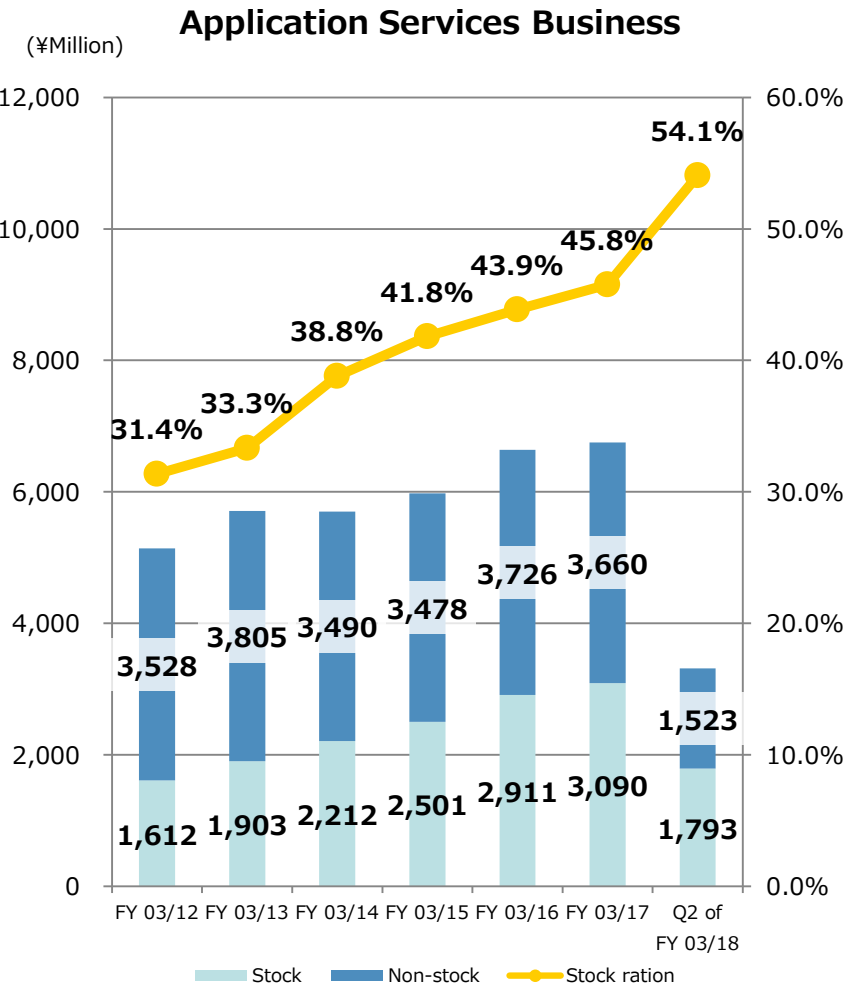
■ Booking ■ Backlog

# Business Highlights for the 2nd Quarter of 34th Business Period (Consolidated)

## ◆ Stock type sales (Recurring revenue) ratio (non-consolidated)



\* Information Infrastructure Business: Stock ratio was healthy



\* Application Services Business: Stock ratio went up due to the growth of cloud businesses

# Business Highlights for the 2nd Quarter of 34th Business Period (Consolidated)

## Balance sheet

(¥Million)

	FY 03/17	Q2 of FY 03/18		FY 03/17	Q2 of FY 03/18
<b>Current assets</b>	<b>13,343</b>	<b>13,416</b>	<b>Current liabilities</b>	<b>8,886</b>	<b>8,935</b>
Cash and deposits	5,458	5,083	Accounts payable-trade	1,081	1,005
Notes and accounts receivable-trade	3,991	4,135	Short-term loans payable	450	450
Other	3,893	4,198	Current portion of long-term loans payable	300	300
			Other	7,055	7,180
<b>Noncurrent assets</b>	<b>3,937</b>	<b>3,944</b>	<b>Noncurrent liabilities</b>	<b>3,540</b>	<b>3,337</b>
Property, plant and equipment	1,205	1,147	Long-term loans payable	1,750	1,600
Goodwill	126	74	Other	1,790	1,737
Other	1,085	1,247	<b>Total liabilities</b>	<b>12,427</b>	<b>12,273</b>
Investments and other assets	1,519	1,475	Shareholders' equity	4,849	5,038
<b>Total assets</b>	<b>17,280</b>	<b>17,360</b>	Total accumulated other comprehensive income	△36	△9
			<b>Total net assets</b>	<b>4,853</b>	<b>5,087</b>
			<b>Total liabilities and net assets</b>	<b>17,280</b>	<b>17,360</b>

\* Equity ratio  
 FY 03/17 : 27.9%      Q2 of FY 03/18 : 29.0%

# Progress of the Medium-Term Management Plan “TMX 3.0”

## Key principle

Continuing transformation to "Next-Gen. IT Service Creator", "Next-Gen. IT Service Provider" through a breakaway from conventional labor-intensive contract business.

## Business strategy

- ✓ Strategic and accelerated promotion of cloud-related businesses
- ✓ Pursuit of security and safety

## Operation strategy

Cost reduction for high profitability

Closer ties with partners

Direct sales & government and other public agencies

Strengthen workforce by promotion of diversity

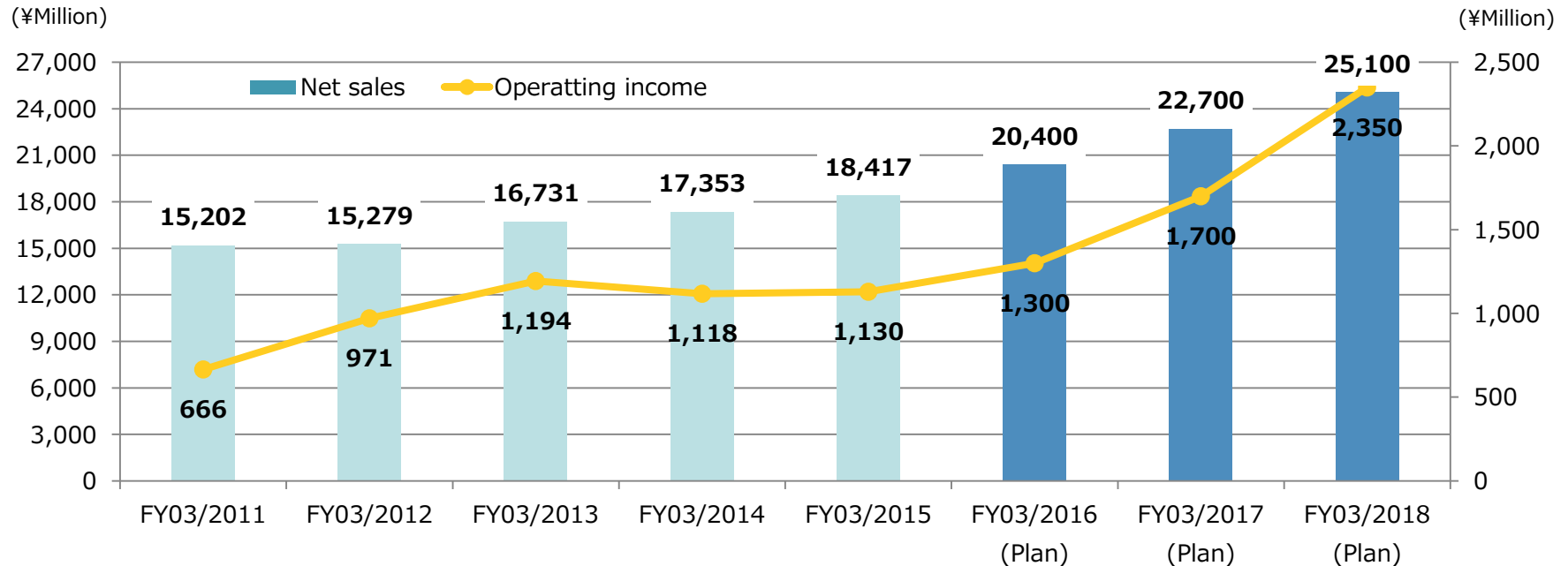
Strengthen company's brand as corporate group

## Shareholder returns

- ▶ Key principle : dividend payout ratio is more than 20% at the end of fiscal year
- ▶ Emphasize an increase in dividends based on profit level
- ▶ Improve the shareholder special benefit plan

# Progress of the Medium-Term Management Plan "TMX 3.0"

## Continuing transformation to "Next-Gen. IT Service Creator", "Next-Gen. IT Service Provider"



**10%**

Growth rate of net sales

**To  
¥30Billion**

Business scale may reach ¥25B-30B through M&A and expanded Biz in overseas markets

**50%**

Stock type sales ratio (Cloud, maintenance, operation and monitoring services)

**10%**

Challenge to operating income margin of 10%



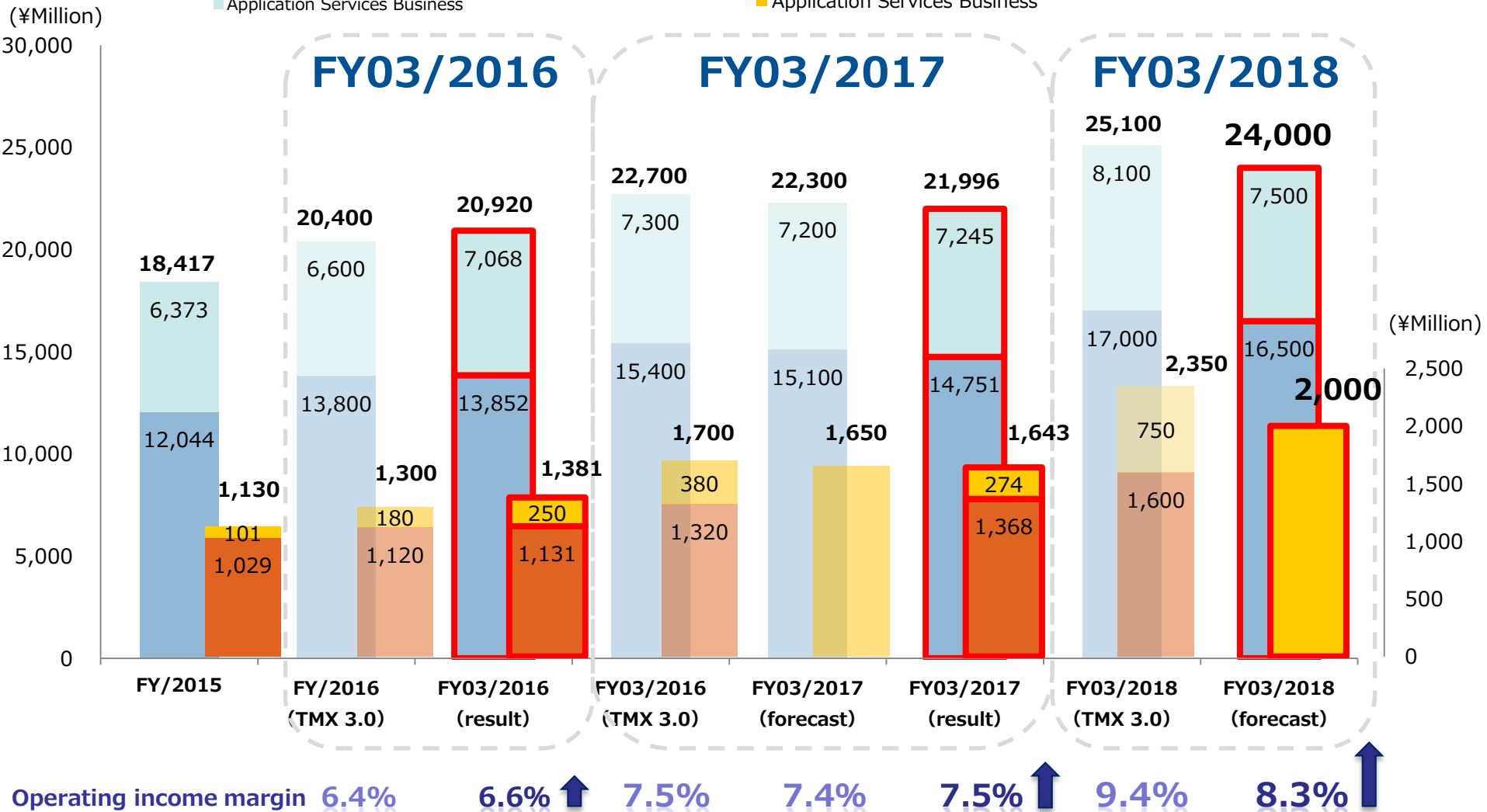
# Progress of the Medium-Term Management Plan "TMX 3.0"

## Net sales

- Information Infrastructure Business
- Application Services Business

## Operating income

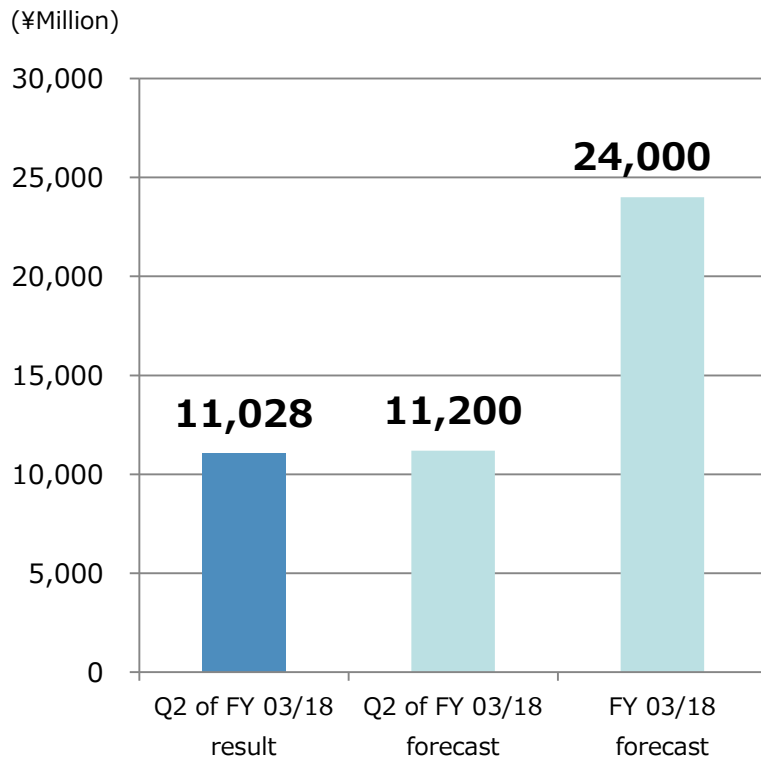
- Information Infrastructure Business
- Application Services Business



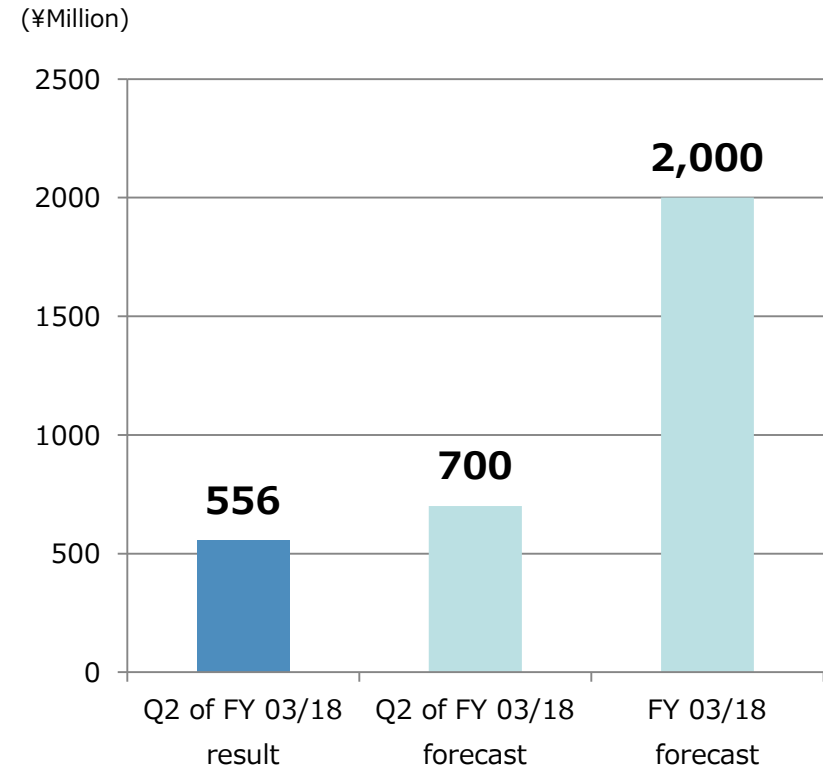
# Progress of the Medium-Term Management Plan "TMX 3.0"

- ◆ Net sales went on almost as planned.
- ◆ Operating Income was less than originally planned. The forecast for FY 03/2018 full business year still remains unchanged because booking and backlog were in good shape.

## Net Sales(Consolidated)



## Operating Income(Consolidated)



## ◆ Core business strategy

Item	Valuation	Description
<b>Strategic and accelerated promotion of cloud-related businesses</b>		
Profit contribution by the cloud business (Realize profitability of the healthcare cloud business)	◎	<ul style="list-style-type: none"> <li>• Positive turnaround of healthcare cloud</li> <li>• Strengthen sales for "RAKURAKU-Item Manager"</li> <li>• FastCloud (CRM) in good shape</li> <li>• Techma Cloud (o365 traffic control) in good shape</li> </ul>
Turn our cloud service into a platform (diversification)	◎	<ul style="list-style-type: none"> <li>• "NOBORI-PAL" (expanded the services)</li> <li>• ICHIGO LLC concluded business alliance with SoftBank Corp in the pathology sector</li> </ul>
Establish cloud business in overseas (Asian) market (At first, the success of the joint venture in China)	△	<ul style="list-style-type: none"> <li>• Healthcare field: Established joint venture company in China. Alliance with Peking University in the pathology sector</li> <li>• CRM field: Alliance with Transcosmos (Thailand) in ASEAN market was progressed</li> </ul>
Quality improvement for cloud operation (Exponential improvement of operational skills)	○	<ul style="list-style-type: none"> <li>• Driven by PMO section, stabilized operation, continuing facility investment</li> </ul>
Strategic application of virtualization technologies (Cloud first)	○	<ul style="list-style-type: none"> <li>• Hyper converged solution "VCE VxRail"</li> <li>• Okinawa Cross Head Co., Ltd.: nas2cloud Plus</li> <li>• CROSS HEAD : Train many engineers for AWS</li> </ul>
Analysis of Big data gathered by the cloud (Secondary use of the data)	○	<ul style="list-style-type: none"> <li>• Pharmacy BI, Development of Budget management field</li> </ul>

## ◆ Core business strategy

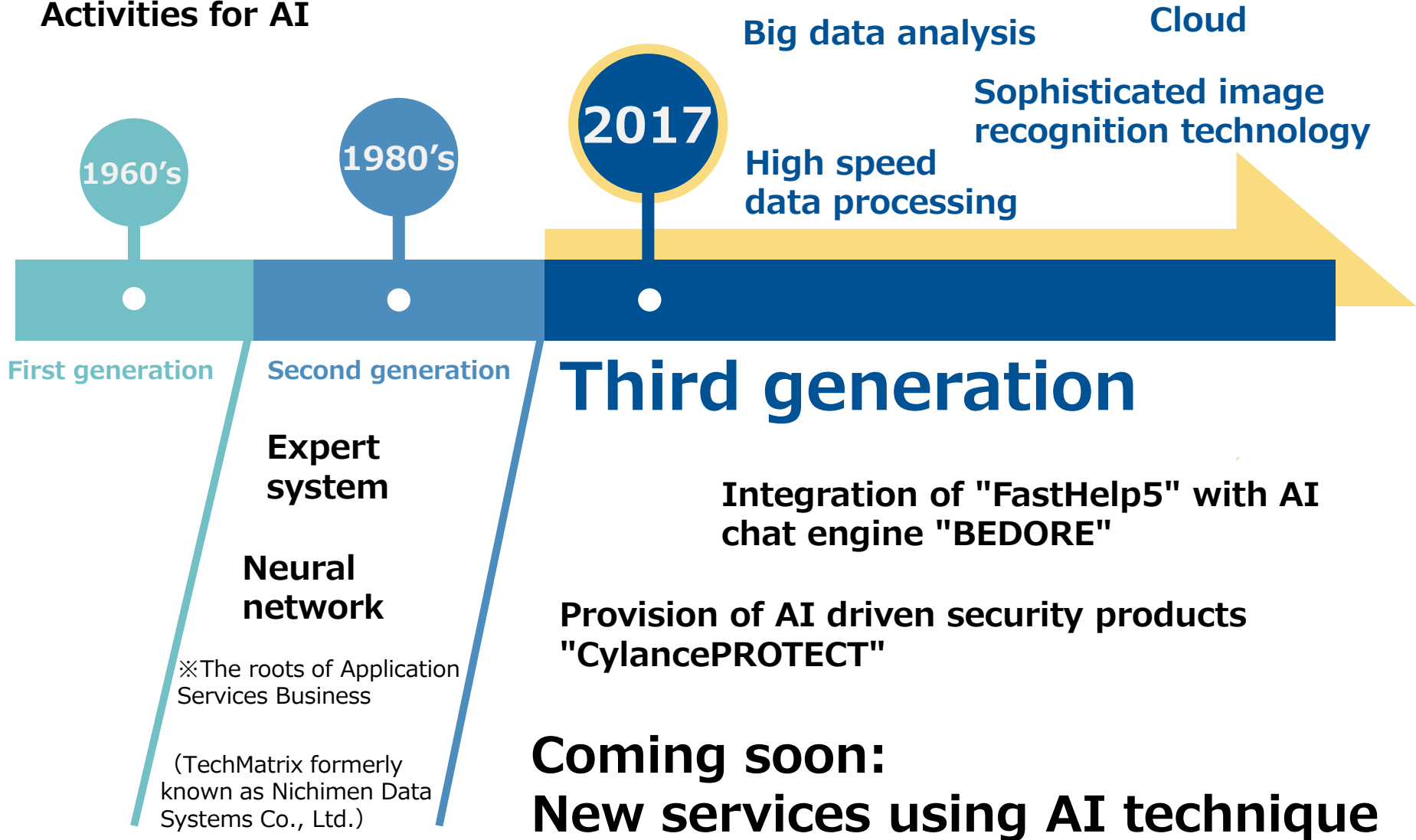
Item	Valuation	Description
<b>Pursuit of security and safety</b>		
Enhancement of defenses against cyber-attacks and provide as one-stop service	◎	<ul style="list-style-type: none"> <li>•Votiro Auto Mail Link with matriXgate.</li> <li>•Menlo Security Isolation Platform</li> </ul>
Design, construction, maintenance, operation and monitoring services Realize value chain of automatization	◎	<ul style="list-style-type: none"> <li>•Expanded product sales and the maintenance, operation and monitoring services</li> <li>•NOC/SOC ( : . TRINITY)</li> </ul>
Realize functional safety of embedded software for IoT (Internet of Things)	○	<ul style="list-style-type: none"> <li>•Software Quality Assurance field : Booking is steady</li> <li>•Lychee Redmine</li> </ul>
Contribute to safety and security within Internet-based society (accumulation of knowledge as a professional group in the Technology for Information Security and Software Quality Assurance field)	○	<ul style="list-style-type: none"> <li>•Service virtualization and API testing by SOAtest/Virtualize of Parasoft (IoT filed including automotive)</li> </ul>

## ◆ Operation strategy

Item	Valuation	Description
<b>Operation strategy</b>		
Cost reduction for high profitability		
<ul style="list-style-type: none"> <li>▸ Promote the active utilization of offshore development</li> </ul>	◎	<ul style="list-style-type: none"> <li>•Offshore development in Vietnamese and China was progressed</li> </ul>
<ul style="list-style-type: none"> <li>▸ Improve operation efficiency by integrating the office space of Head Office</li> </ul>	◎	<ul style="list-style-type: none"> <li>•Additional relocation of offices</li> <li>•Deployment of a new ERP system</li> </ul>
<ul style="list-style-type: none"> <li>▸ Transform business model without monotonic increase of human resources</li> </ul>	◎	<ul style="list-style-type: none"> <li>•Stock ratio increased</li> </ul>
Closer ties with partners	○	<ul style="list-style-type: none"> <li>•CRM field : Intercom</li> <li>•Information Infrastructure field : JB Service, JPIX</li> <li>•Internet Service field : MakeShop</li> </ul>
Strengthen direct sales. Penetrate deeply into the market for the government and other public agencies	◎	<ul style="list-style-type: none"> <li>•Automatic data exchange tool for Secure Data Sanitization “Votiro Auto Suite” for local governments, Financial institutions and Educational institutions</li> </ul>
Strengthen workforce by promotion of diversity	○	<ul style="list-style-type: none"> <li>•Growing diversity on hiring of new graduates</li> </ul>
Strengthen company's brand as a corporate group	○	<ul style="list-style-type: none"> <li>•Strengthen IR</li> </ul>

# Progress of the Medium-Term Management Plan "TMX 3.0"

## Activities for AI



# Topics of Business activities

Date	Contents
<b>April</b>	CROSS HEAD, commenced the provision of the construction service for virtual edition of Palo Alto's next generation firewall
	Concluded a distributorship agreement for "LINE Customer Connect" with LINE
	CROSS HEAD, commenced the provision of the vulnerability assessment service for enterprise systems
	Commenced the provision of "Lychee Redmine" for project management
	Commenced the provision of "Votiro Auto Mail Link with matriXgate" as an automatic Sanitization Tool for files attached to e-mails
<b>May</b>	Commenced the provision of "Parasoft SOAtest/Virtualize" to improve efficiency for API development
	Commenced the provision of "Jtest 10.3.1" for Java testing
	Okinawa Cross Head Co, Ltd. concluded a business alliance agreement with JB Service Corporation
	CROSS HEAD, released the demonstration of "Kaigishitu-navi" at their head office
<b>Jun</b>	CROSS HEAD, awarded the prize of Radar Partner of the Year from F-Secure
	CROSS HEAD, expanded sales of security products for local governments

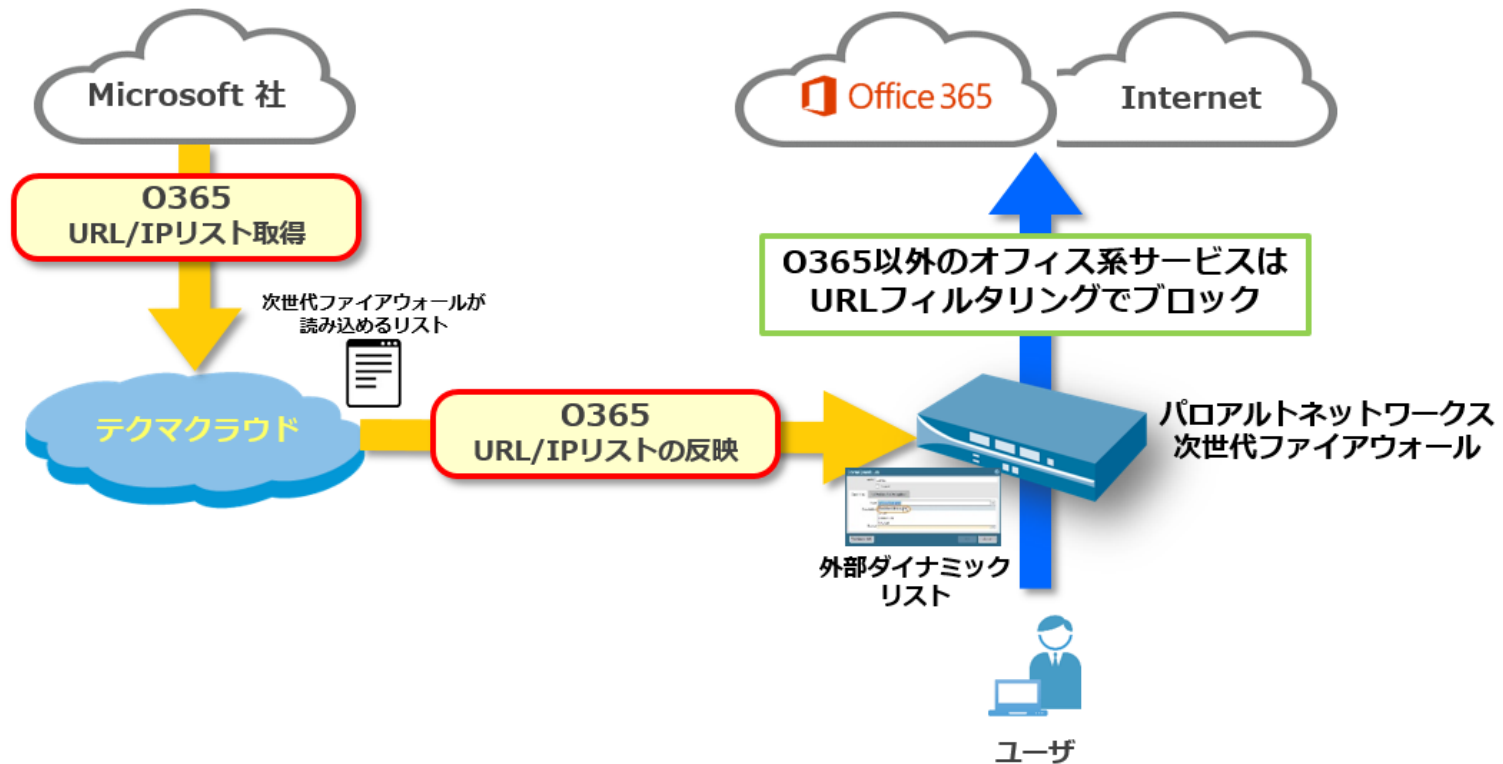


Date	Contents
July	Okinawa Cross Head Co, Ltd. concluded a business alliance agreement with JPIX for commencing the provision of "IX service"
	CROSS HEAD, commenced the provision of the IT course at the Yozemi license school
	Concluded a business alliance agreement with Intercom, Inc. to provide the integrated solution between FastHelp and My Talk for contact centers
	Okinawa Cross Head Co, Ltd. was named as the first "splashtop's exclusive technical support provider" in the world
	Held the "TechMatrix group Family Day"
August	Commenced the provision of Web Isolation platform "Menlo Security Isolation Platform on-premise version"
	Commenced the provision of the new security monitoring services "TRINITY" for AWS in cloud environment
	Commenced the provision of the new service for o365 traffic control using Techma cloud and Palo Alto
September	Commenced the provision of "FastAnswer2"
	CROSS HEAD, received Japan's first certification for Integration Partner of F5

Date	Contents
<b>October</b>	Commenced the provision of the new academic literature search system "FastAnswer Pe" for pharmaceutical companies
	CROSS HEAD, commenced the provision of the security solution "Ekran System" for preventing internal frauds
	Commenced the provision of "C++test 10.3.2" and "Parasoft DTP 5.3.2" for software development
	Commenced the provision of the new citizen engagement system "FastHelp Ce" for local governments
	Okinawa Cross Head Co, Ltd. commenced the provision of the backup solution for small and medium sized companies with Hewlett-Packard Japan, Ltd.
	Commenced the provision of the one-stop solution for "McAfee SIEM" from installation to monitoring service
	Started teleworking for all employees
	CROSS HEAD, commenced the provision of the process automation solution using RPA tool "ROBOWARE"
	Commenced the provision of "Raku-Raku data converter for Wowma!" for EC businesses
<b>November</b>	Our "Fast Series" customers received "2017 CRM Best Practice award" : SBI SECURITIES Co.,Ltd., TOKYU COMMUNITY CORP., Broadleaf Co., Ltd. and Rakuten Direct, Inc.

**Point!**

Control o365 traffic with Next-generation firewalls of Palo Alto using our cloud service "Techma cloud o365 solution for Palo Alto"



# October, Commenced the provision of the new products “FastAnswer Pe” and “FastHelp Ce”

Point!

## FastAnswer<sup>Pe</sup>

“FastAnswer Pe” is the new academic literature search system for pharmaceutical companies.

## FastHelp<sup>Ce</sup>

“FastHelp Ce” is the new citizen engagement system for local governments.

# "Next 30 Years Project" for future Techmatrix

**Point!**

We celebrated the 30th anniversary since our foundation. We started a project consisting of diverse employees regardless of his/her profession, division, gender and generation. The members discuss and formulate many ideas and plans for Next Gen. Techmatrix on their own initiative.

## ● "TechMatrix group Family Day"

The second "TechMatrix group Family Day" on July 28.

About 50 families participated in the event at the head office.



## ● Started teleworking in October

Expect decline of turnover due to childcare, nursing care or others. Improve operational efficiency by embracing work-life balance and a change of work-style.



# "For Next Gen. Techmatrix"



# Business Models

**Point!**

Turn NOBORI into a platform (diversification).  
Increased a number of services from NOBORI-PAL partners.

**Advanced Media, Inc. :**  
Speech-recognition  
service for medical  
doctors 『AmiVoice CLx®』

**Techmatrix :**  
Examination  
reservation  
service 『TONARI』

**Techmatrix :**  
Remote image viewing  
in an emergency  
『TSUNAGU』

**Intrasense SA :**  
3D medical imaging  
workstation  
『myrian®』



**NOBORI PAL**

NOBORI-PAL :  
"Gather useful services into the Cloud"  
to provide various applications for NOBORI users.

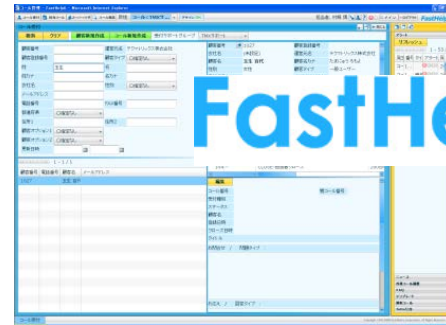




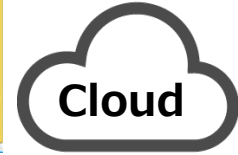
**Point!**

Enhancing the competitiveness of customers' businesses by CRM system.

- Contacts about products
- Contacts after purchase



## FastHelp5



Integrating the purchase histories and the past Q&A

**Quick search !**

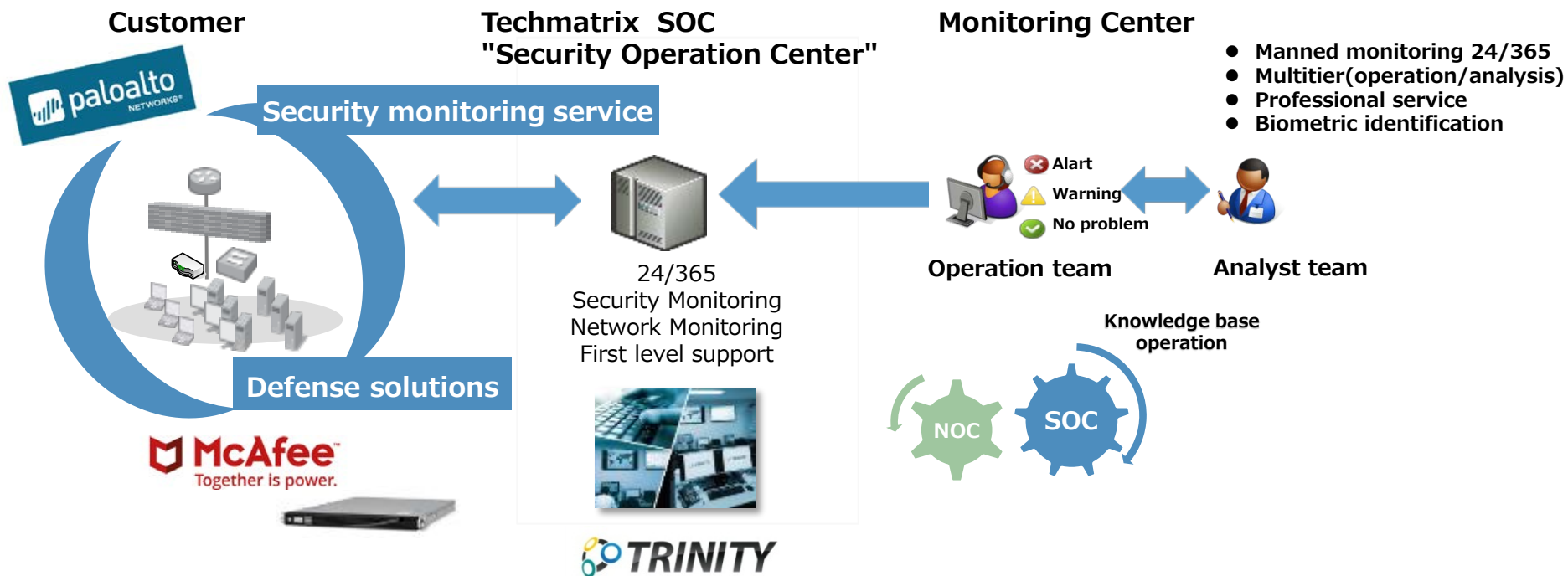


Quick response to the customers' inquiries



**Improvement of customer satisfaction !**

**Point!** One-stop solution from Techmatrix.



## One-stop solution

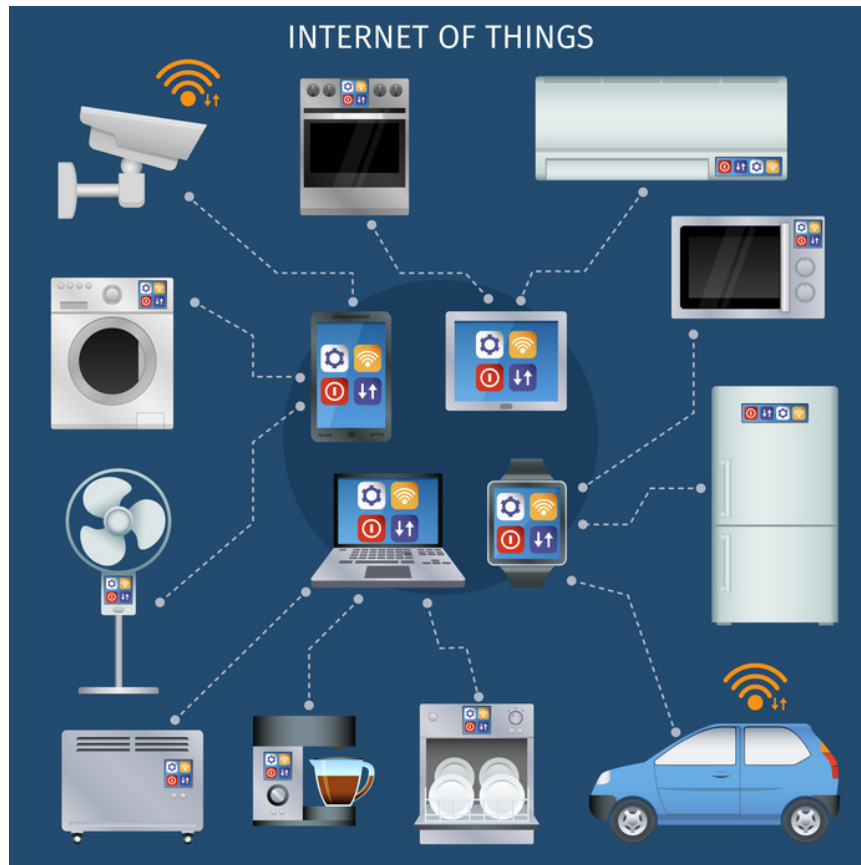
One-stop solution for system design, construction, maintenance, operation and monitoring services.

## Professional service with expert knowledges

Techmatrix provides security monitoring services based on its in-depth knowledge on the products it delivers, although other security vendors provide basic services for a wide variety of products.

**Point!**

Every internet-connected device can be a target for cyber-attacks in the IoT era.



- ▶ Solution for test, systems design and version control system
- ▶ Integration of infrastructure, training and operation support for development process
- ▶ Support for substantive improvement of software quality and productivity enhancement

**Improve quality of embedded software**  
**Comply with functional safety standards**

**Point!**

Provision of cloud services based on open-source software  
Analysis for big data accumulated on the cloud  
Provision of risk management systems based-on financial engineering



**Analysis**

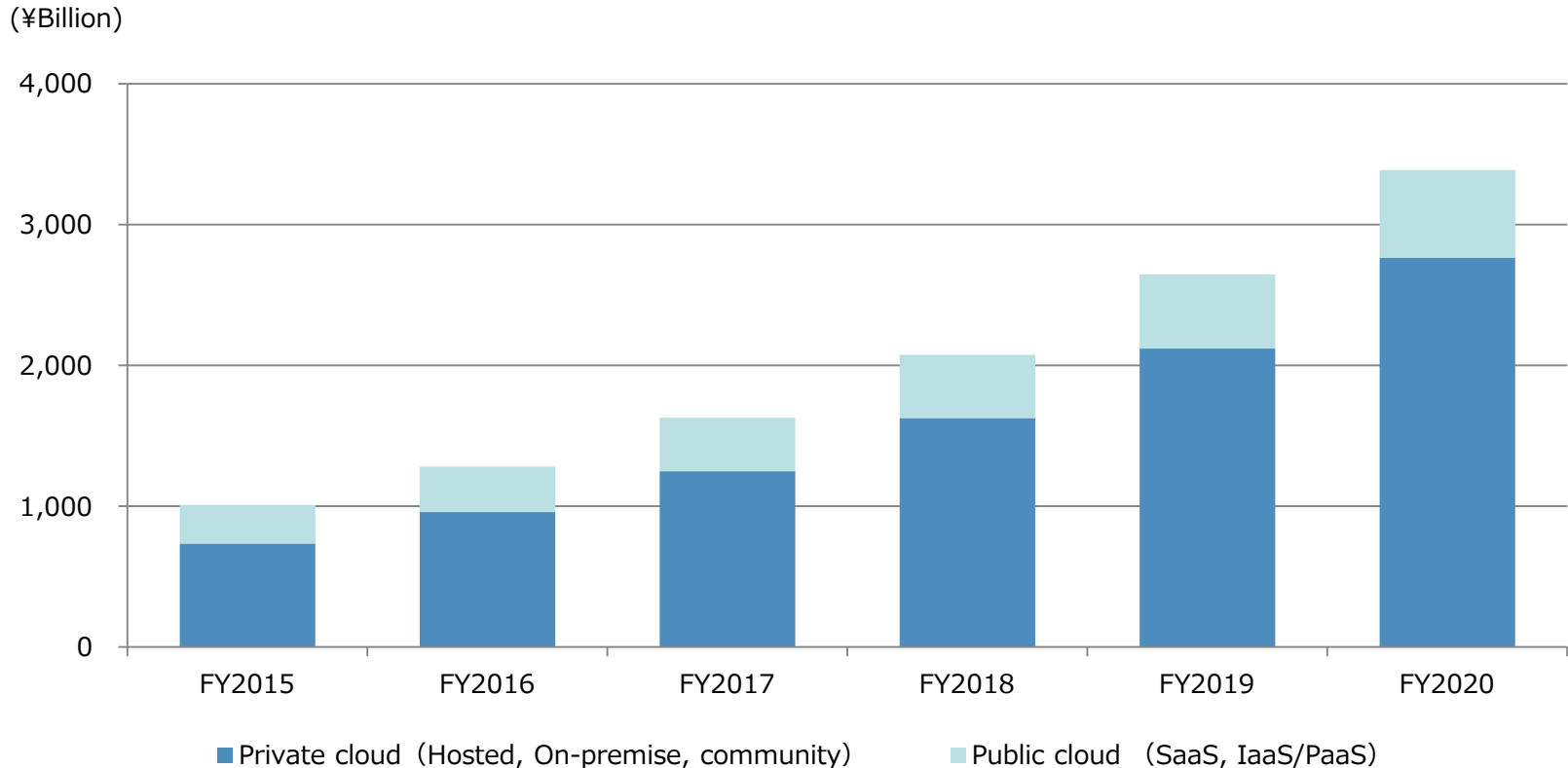
**EC, Smart phone**



**Big data**

# Market Conditions for our business

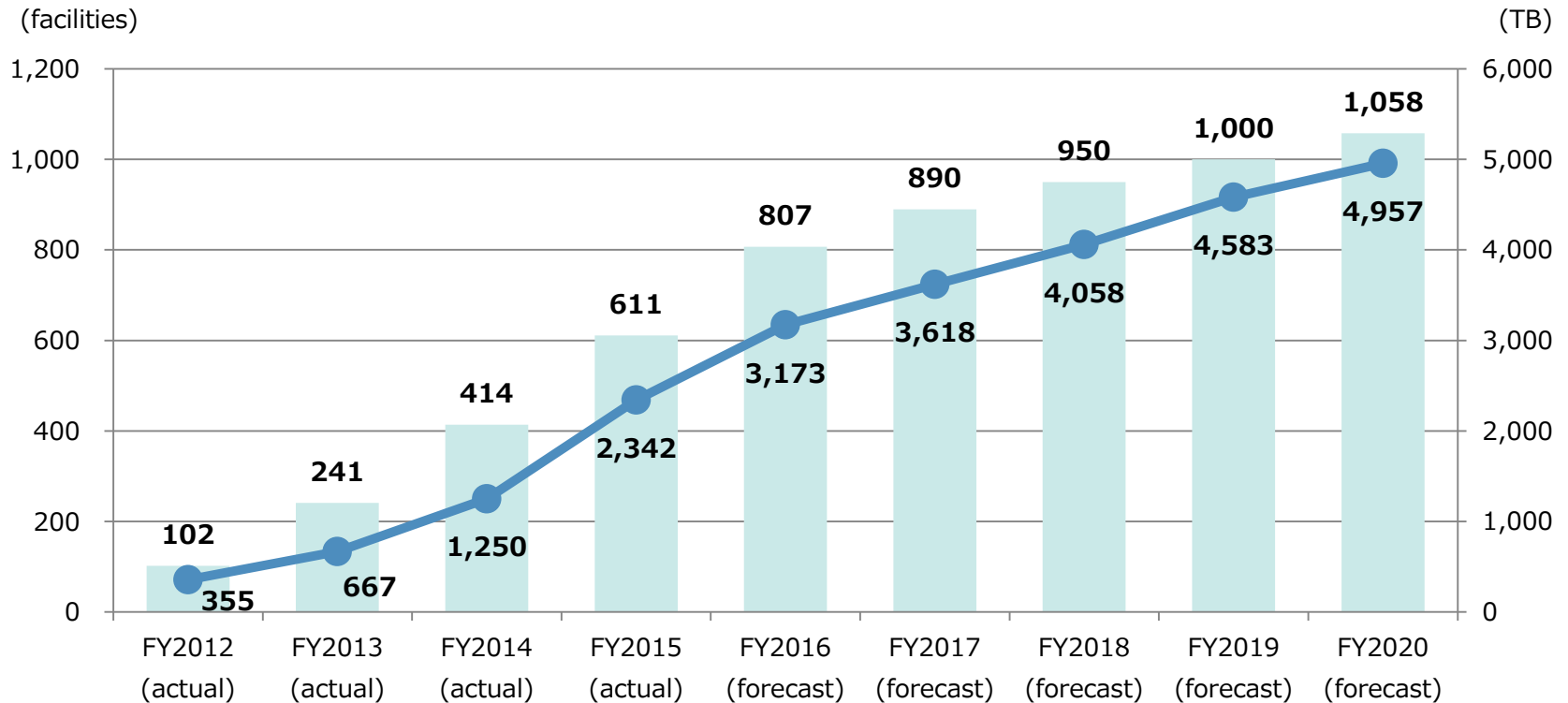
## <Cloud business market size actual/forecast (Japan)>



◆ Domestic cloud market size was ¥1,010.8 billion (33.7% up year on year) and it expand to ¥3,388.2 billion in FY2020.

\* Reference : Cloud business market report 2016(13,Dec,2016) by MM Research Institute

## <Cloud PACS market size estimate (Japan)>



\*Estimate as of Jan, 2017

Number of contracted facilities      Estimated capacity

- ◆ Number of contracted facilities using cloud was 807 as of the end of FY2016 in Japan.
- ◆ Techmatrix has successfully contracted with about 650(accumulated) as of the end of FY2016.

\* Reference : Medical Imaging Systems and PACS Markets 2016(Jan, 2017) by Yano Research Institute

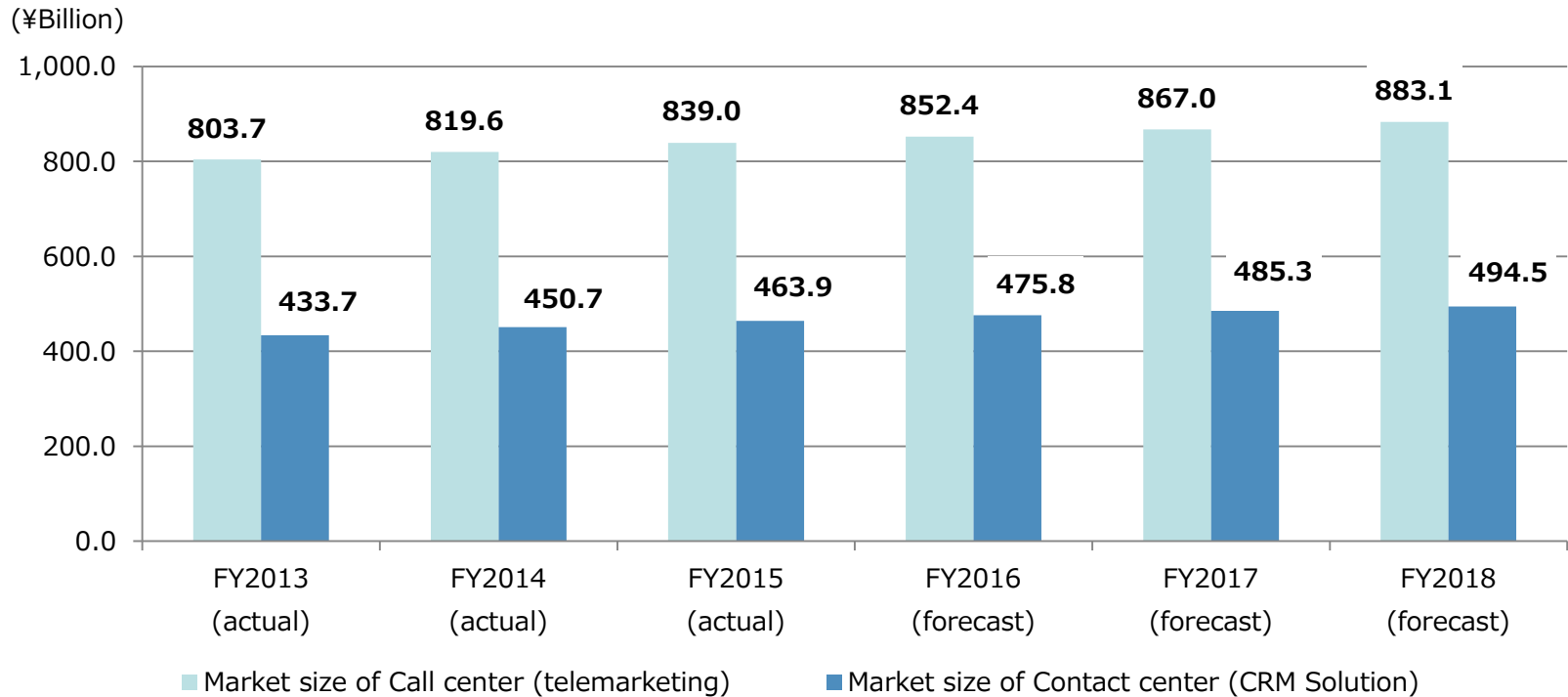
## <Type of PACS Cloud>

Cloud type	Brief summary	Feature	Configuration image	"NOBORI"
TYPE 1	Store both short term and long term data in a in-house server + data center (dual storage for all data)	Data back up by data center Additional cost		—
TYPE 2	Store short term data in a in-house server + long term data in data center	High frequency use data in hospital Additional cost		—
TYPE 3	All data in data center without in-house server (only cash in NOBORI appliance)	No additional cost and lower price range		

◆Techmatrix is ahead in the healthcare cloud business with "NOBORI" which is installable at a low price and in short term.



## <CRM software market size (Japan)>



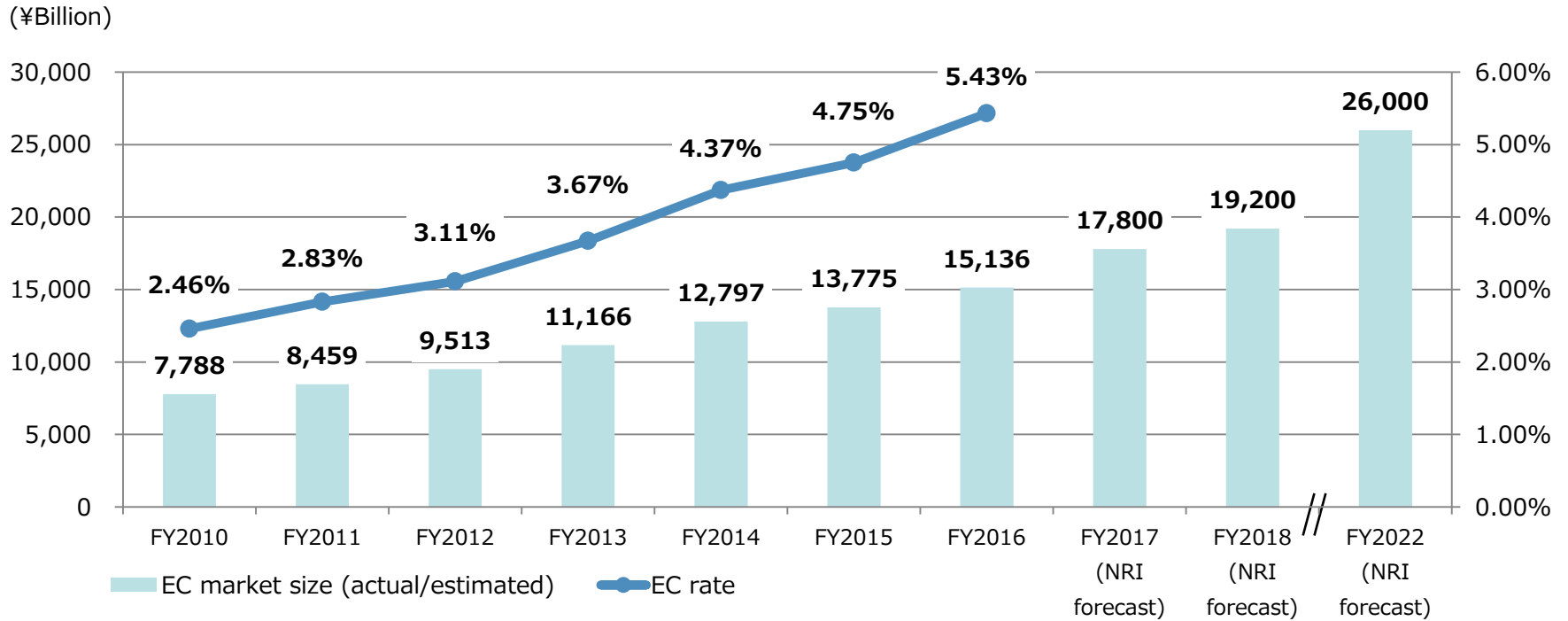
\*Service provider's sales. Estimate as of Nov, 2016

◆ **Market size of Call center (telemarketing) is forecasted to grow at average rate of 1.9% each year from FY2013 to FY2018 and to ¥883.1 billion as of FY2018.**

◆ **Market size of Contact center (CRM Solution) is forecasted to grow at average rate of 2.7% each year from FY2013 to FY2018 and to ¥494.5 billion as of FY2018.**

\* Reference : Call Center (Telemarketing)/Contact Center/CRM Solution Market in Japan: Key Research Findings 2016 by Yano Research Institute

## <EC(B2C) market size actual/forecast (Japan)>



(~2016 : Ministry of Economy, Trade and Industry,  
 2017~ : Based on Nomura Research Institute )

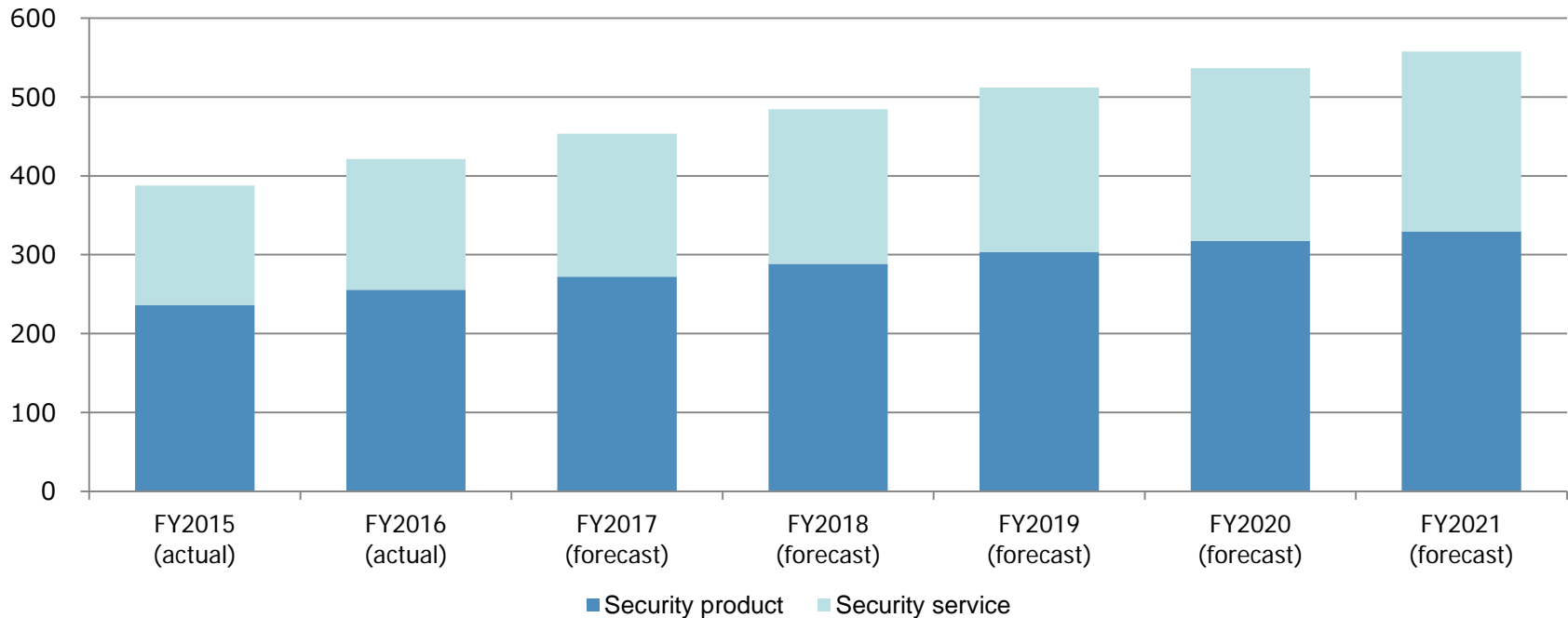
◆Market size related to EC was 9.9% up in 2016 year on year. Increased EC rate to 5.43% in 2016.

◆Market size will be 26,000 billion in 2022. (NRI)

\* Reference: "The E-Commerce Market Survey" by Ministry of Economy, Trade and Industry, "IT market trend survey to 2022" by Nomura Research Institute

## <Network & Security market size (Japan)>

(¥Billion)



◆ Forecasted Networks Security business market in Japan expanding from ¥421.2 billion in FY2016 to ¥557.4 billion in FY2021.

◆ High growth rate on average at 5.8% has been forecasted.

\* Reference : Network Security business report 2017 by Fuji Chimera Research Institute

# QUESTION

## TechMatrix Corporation

Planning and accounting division Corporate planning team

**TEL:03-4405-7802**   [ir@techmatrix.co.jp](mailto:ir@techmatrix.co.jp)

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